Exam Questions PSM-I

Professional Scrum Master I

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NEW QUESTION 1
A Scrum Master is working with a Development Team that has members in different physical locations. The Development Team meets in a variety of meeting rooms and has much to do logistically (for example, set up conference calls) before the Daily Scrum. What action should the Scrum Master take?

A. Allow the Development Team to self-manage and determine for itself what to do.
B. Set up the meeting and tell the Development Team that is how it will be done.
C. Ask the Development Team members to alternate who is responsible for meeting setup.
D. Inform management and ask them to solve it.

Answer: A

NEW QUESTION 2
How is management external to the Scrum Team involved in the Daily Scrum? (Choose the best answer.)

A. The Scrum Master speaks on their behalf.
B. Managers are not required at the Daily Scrum.
C. Management gives an update at the start of each Daily Scrum.
D. The Product Owner represents their opinions.

Answer: B

NEW QUESTION 3
Which answer best describes the topics covered in Sprint Planning?

A. What to do and who will do it.
B. How conditions have changed and how the Product Backlog should evolve.
C. What can be done and how to do it.
D. What went wrong in the last Sprint and what to do differently this Sprint.
E. Who is on the team and what team member roles will be.

Answer: C

NEW QUESTION 4
Who owns the Sprint Backlog?

A. The Scrum Team.
B. The Product Owner.
C. The Scrum Master.
D. The Development Team.

Answer: D

NEW QUESTION 5
Which three of the following are time-boxed events in Scrum? (Choose the best three answers.)

A. Release Planning.
B. Release Retrospective.
C. Sprint Retrospective.
D. Sprint Planning.
E. Sprint Testing.
F. Sprint 0.
G. Daily Scrum.

Answer: CDG

NEW QUESTION 6
What is the purpose of a Sprint Review?

A. To take time to judge the validity of the project.
B. To inspect the product increment with the stakeholders and collect feedback on next steps.
C. To review the Scrum Team's activities and processes during the Sprint.
D. To build team sprint.

Answer: B

NEW QUESTION 7
When a Development Team is having trouble delivering a working Increment because they don't understand a functional requirement, what should they do?

A. Add a specialist to the Development Team.
B. Partially complete the functionality, and discuss the remaining work at the Sprint Review.
C. Collaborate with the Product Owner to determine what is possible and acceptable.
D. Defer the work to a more appropriate Sprint.

Answer: C

NEW QUESTION 8
When does the second Sprint start?

A. Once the architectural changes for the second Sprint have been approved by the senior architect.
B. After the Product Backlog for the second Sprint has been selected.
C. Immediately after the first Sprint.
D. After the customer completes acceptance testing of the first Sprint.

Answer: C

NEW QUESTION 9
Which three of the following are feedback loops in Scrum? (Choose three.)

A. Sprint Review.
B. Release Planning.
C. Sprint Retrospective.
D. Refinement Meeting.
E. Daily Scrum.

Answer: ACE

NEW QUESTION 10
When many Development Teams are working on a single product, what best describes the definition of "Done"? (Choose the best answer.)

A. Each Development Team defines and uses its ow
B. The differences are discussed and reconciled duringa hardening Sprint.
C. It depends.
D. Each Development Team uses its own but must make their definition clear to all other teams so the differences are known.
E. All Development Teams must have a definition of "Done" that makes their combined work potentially releasable.

Answer: D

NEW QUESTION 10
The Product Owner determines how many Product Backlog items the Development Team selects for a Sprint.

A. False.
B. True, accordingly to what was committed to the stakeholders.
C. True, but only after confirmation by the resource manager that the Team has enough capacity.
D. True.
E. False, the Scrum Master does that.
F. False, capacity and commitment are the Project manager's responsibility.

Answer: A

NEW QUESTION 11
During a Sprint Retrospective, for what is the Scrum Master responsible?

A. Prioritizing the resulting action items.
B. Participating as a Scrum team member and facilitating as requested or needed.
C. Acting as a scribe to capture the Development Team's answers.
D. Summarizing and reporting the discussions to management.

Answer: B

NEW QUESTION 16
In order to achieve the benefits of Scrum, it is important to enact the value of commitment. What two actions demonstrate the commitment of Scrum Team members? (Choose two.)

A. Always deliver the items in the Sprint forecast.
B. Help the other Scrum Team members.
C. Do your best
D. Send out a daily status report.
E. Work late.

Answer: BC

NEW QUESTION 17
When is a Sprint over?

A. When the Product Owner says it is done.
B. When all Product Backlog items meet their definition of "Done".
C. When all the tasks are completed.
D. When the time-box expires.

Answer: D

NEW QUESTION 22
During the Sprint Retrospective a Scrum Team has identified several high priority process improvements. Which of the following statements is most accurate? (Choose the best answer.)

A. The Scrum Team may add items to the Sprint Backlog for the next Sprint.
B. The Scrum Team should choose at least one high priority process improvement to place in the Product Backlog.
C. The Scrum Team should decline to add a process improvement to the Sprint Backlog when things are running smoothly.
D. The Scrum Master selects the most important process improvement and places it in the Sprint Backlog

Answer: A

NEW QUESTION 26
Which output from Sprint Planning provides the Development Team with a target and overarching direction for the Sprint?

A. The Sprint Backlog.
B. The Sprint Goal
C. The release plan.
D. Sprint Review minutes.

Answer: B

NEW QUESTION 30
When many Scrum Teams are working on a single product, what best describes the Definition of Done? (Choose the best answer.)

A. Each Scrum Team defines and uses its ow
B. The differences are discussed and reconciled during a hardening Sprint.
C. The Scrum Masters from each Scrum Team define a common Definition of Done.
D. Each Scrum Team uses its own, but must make their definition clear to all other teams so the differences are known.
E. All Scrum Teams must have a Definition of Done that makes their combined work potentially releasable.

Answer: D

NEW QUESTION 34
A Scrum Master is keeping a list of open impediments, but it is growing and they have been able to resolve only a small portion of the impediments. Which two techniques would be most helpful in this situation?
(Choose two.)

A. Discuss the impediments with the Development Team.
B. Prioritize the list and work on them in order.
C. Arrange a triage meeting with all project managers.
D. Add each open impediment to the Product Backlog.

Answer: AB

NEW QUESTION 38
What are three benefits of self-organization? (Choose three.)

A. Increased creativity.
B. Increased rule compliance.
C. Increased accuracy of estimates.
D. Increased self-accountability
E. Increased commitment.

Answer: ADE

NEW QUESTION 39
During a Sprint, when is new work or further decomposition of work added to the Sprint Backlog?

A. When the Product Owner identifies new work.
B. As soon as possible after they are identified.
C. When the Scrum Master has time to enter them.
D. During the Daily Scrum after the Development Team approves them.

Answer: B

NEW QUESTION 42
A member of the Development Team takes the Scrum Master aside to express his concerns about data security issues. What should the Scrum Master do?

A. Add security to the definition of "Done".
B. Tell the Product Owner to stop further development of features until the issues are fixed.
C. Create a Product Backlog item for security.
D. Go check with the testers.
E. Ask the person to share the issue with the team as soon as possible.

Answer: E

NEW QUESTION 45
If two Scrum Teams are added to the development of a product that previously had only one Scrum Team, what will be the immediate impact on the productivity of the original Scrum Team?

A. Its productivity is likely to decrease.
B. Its productivity is likely to stay the same.
C. Its productivity is likely to increase.

Answer: B

NEW QUESTION 47
Every Scrum Team must have a Product Owner and Scrum Master. (Choose the best answer.)

A. Tru
B. Outcomes affected by their participation and availability.
C. Fals
D. A Product Owner can be replaced by a subject matter expert in the Scrum Team.
E. Fals
F. A Scrum Master is only required when asked for by the Scrum Team.
G. Tru
H. Each must be 100% dedicated to the Scrum Team.

Answer: A

NEW QUESTION 50
When is it most appropriate for a Development Team to change the definition of "Done"?

A. During Spring Planning.
B. Prior to starting a new Sprint.
C. During the Sprint Retrospective.
D. Prior to starting a new project.

Answer: C

NEW QUESTION 51
Which of the following best describes an increment of working software?

A. A decomposition of all Product Backlog items into tasks for future Sprint Backlog lists.
B. Additional features in a usable state that complement those delivered in previous iterations.
C. A new user interface design for functionality delivered in previous iterations.
D. An automated test suite to verify functionality delivered in previous iterations.
E. UML diagrams that describe how to deliver functionality in future iterations.

Answer: B

NEW QUESTION 55
Which statement best describes a Product Owner's responsibility?

A. Optimizing the value of the work the Development Team does.
B. Managing the project and ensuring that the work meets the commitments to the stakeholders.
C. Directing the Development Team.
D. Keep stakeholders from distracting the Development Team.

Answer: A

NEW QUESTION 59
A Development Team asks their Product Owner to re-order the Product Backlog. The team is waiting for an external supplier to deliver a specific software component. Without that component there won't be enough work in the next Sprint to occupy the full team. The Product Owner asks the Scrum Master for help. What would be good advice to give the Product Owner?

A. Remind the Product Owner that his primary concern is the flow of value reflected in the ordering of the Product Backlog.
B. Tell the Product Owner to re-order the Product Backlog so the work involving the external component can be planned in a separate sprint.
C. Tell the Product Owner that the Product Backlog should be ordered to maximize utilization of the Development Team.

Answer: A

NEW QUESTION 63
Which Scrum Values are exhibited by not building Product Backlog items that have low business value? (Choose three.)

A. Economic Value Added.
B. Respect.
C. Focus.
D. Earned Value.
E. Courage.

Answer:

BCE

NEW QUESTION 64
What are two ways that architecture and infrastructure are handled in Scrum? (Choose two.)

A. They are discussed, determined, and documented before the actual feature development Sprints.
B. They are implemented along with functional development of the product.
C. They are added to the Product Backlog and addressed in early Sprints, while always requiring at least some business functionality, no matter how small.
D. They are built by a separate team through the creation of an architectural runway.

Answer: BC

NEW QUESTION 65
Who has the final say on the order of the Product Backlog?

A. The Development Team.
B. The Product Owner.
C. The Scrum Master.
D. The Stakeholders.
E. The CEO.

Answer: B

NEW QUESTION 70
In the Sprint Planning meeting, the Product Owner and the Development Team were unable to reach a clear understanding about the highest order Product Backlog items. Because of this, the Development Team couldn't figure out how many Product Backlog items it could forecast for the upcoming Sprint. They were able to agree on a Sprint Goal, however.
Which of the following two actions should the Scrum Master support? (Choose two.)

A. Cancel the Sprin
B. Send the entire team to an advanced Scrum training and then start a new Sprint.
C. Forecast the most likely Product Backlog items to meet the goal and create a Sprint Backlog based on a likely initial design and pla
D. Once the time-box for the Sprint Planning meeting is over, start the Sprint and continue to analyze, decompose, and create additional functionality during the Sprint.
E. Continue the Sprint Planning meeting past its time-box until an adequate number of Product Backlog items are well enough understood for the Development Team to make a complete forecas
F. Then start the Sprint.
G. Discuss in the upcoming Sprint Retrospective why this happened and what changes will make it less likely to recur.
H. Ask everyone to take as much time as needed to analyze the Product Backlog first, and then reconvene another Sprint Planning meeting.

Answer: BD

NEW QUESTION 71
At the seventh Sprint Review, the stakeholders are disappointed and angry. They have determined that the product or system being built will not meet their needs and will cost more than they are willing to spend. What
factors likely led to this? (Choose two.)

A. The Project Management Office (PMO) has not been engaged adequately.
B. The Product Owner has not been keeping the stakeholders aware of the progress of the project.
C. The stakeholders haven't been using the Sprint Reviews to inspect and evaluate progress.
D. The stakeholders were not allowed to enter the development area.

Answer: AB

NEW QUESTION 73
Which two things are appropriate for a Scrum Master to do if the Development Team doesn't have the engineering tools and infrastructure to completely finish each selected Product Backlog item? (Choose two.)

A. Coach the Development Team to improve its skills, tools, and infrastructure over time and adjust the Definition of "Done" accordingly.
B. Encourage the Product Owner to accept partially "Done" increments until the situation improves.
C. Refocus the current Sprint on establishing the Development Team's infrastructure instead of delivering an increment.
D. Declare the Development Team not ready for Scrum.
E. Have the Development Team establish a Definition of "Done" that is actually possible to achieve given current circumstances.

Answer: AE

NEW QUESTION 74
At the end of a Sprint Product Backlog item worked on during the Sprint does not meet the definition of "Done". What two things should happen with the undone Product Backlog item? (Choose two.)

A. If the stakeholders agree, the Product Owner can accept it and release it to the users.
B. Put it on the Product Backlog for the Product Owner to decide what to do with it.
C. Review the item, add the "Done" part of the estimate to the velocity and create a Story for the remaining work.
D. Do not include the item in the Increment this Sprint.

Answer: BD

NEW QUESTION 76
A Scrum Master is keeping a list of open impediments, but it is growing and he/she has been able to resolve only a small portion of the impediments. Which three techniques would be most helpful in this situation? (Choose three.)

A. Consulting with the Development Team.
B. Prioritizing the list and working on them in order.
C. Arranging a triage meeting with all project managers.
D. Alerting management to the impediments and their impact.

Answer: ABD

NEW QUESTION 81
You are the Scrum Master on a newly formed Scrum Team. Which three of the following activities would probably help the team in starting up? (Choose three.)

A. Introduce a bonus system for the top performers in the team.
B. Have the Scrum Team members introduce themselves to each other and give a brief background of their skills and work history.
C. Have the development managers for each Development Team member introduce their direct reports and go over their responsibilities on the Scrum Team.
D. Ensure the Scrum Team members have compatible personalities.
E. Ensure the team understands they need a definition of "Done".
F. Ask the Product Owner to discuss the product or project, its history, goals, and context, as well as answer questions.

Answer: BEF

NEW QUESTION 82
Who is accountable for clearly expressing Product Backlog items? (Choose the best answer.)

A. The business analyst who represents the Product Owner.
B. The Product Owner.
C. The Scrum Master, or the Scrum Master may have the Developers do it.
D. The Scrum Master.

Answer: B

NEW QUESTION 86
The IT manager asks a Development Team for a status report describing the progress throughout the Sprint. The Development Team asks the Scrum Master for advice. The Scrum Master should:
(Choose the best answer.)

A. Talk to the IT manager and explain that progress in Scrum comes from inspecting an Increment at the Sprint Review.
B. Tell the Development Team to figure it out themselves.
C. Tell the Development Team to fit the report into the Sprint Backlog.
D. Create and deliver the report to the manager herself.
E. Ask the Product Owner to send the manager the report.

Answer: A

NEW QUESTION 91
When many Scrum Teams are working on the same product, should all of their increments be integrated every Sprint?

A. Yes, but only for Scrum Teams whose work has dependencies.
B. Yes, otherwise the Product Owners (and stakeholders) may not be able to accurately inspect what is done.
C. No, each Scrum Team stands alone.
D. No, that is far too hard and must be done in a hardening Sprint.

Answer: B

NEW QUESTION 93
Which of the following is an example of an Increment? (Choose the best answer.)

A. A plan for the overall product release.
B. A mock-up of the product marketing materials.
C. A design for the product.
D. A product roll-out plan.
E. A valuable, useful set of products featured.
F. All of the above.

Answer: F

NEW QUESTION 98
Which outcome is expected as Scrum Teams mature?

A. They will improve their definition of "Done" to include more stringent criteria.
B. The Sprint Retrospectives will grow to be longer than 4 hours.
C. There is no need for a time-boxed Sprint, since time-boxes are only for new Scrum Teams.
D. Sprint Reviews will no longer be needed.
E. A Scrum Master is no longer needed since they are a mature team now.

Answer: A

NEW QUESTION 100
Who has the final decision about the order of items in the Product Backlog? (Choose the best answer.)

A. The Stakeholders.
B. The Product Owner.
C. The Scrum Team.
D. The Scrum Master.
E. The Developers.

Answer: B

NEW QUESTION 101
You have just been hired by a company new to Scrum. Your management has assigned you to be the Scrum Master of six new Scrum Teams. These teams will build one product. Select two conditions you should strive for in this scenario. (Choose two.)

A. There should be six Product Owners, one for each Scrum Team.
B. There should be six Product Owners, reporting to a chief Product Owner.
C. The product has one Product Backlog.
D. Each Scrum Team should have a separate Product Backlog.
E. There should be only one Product Owner.

Answer: CE

NEW QUESTION 104
During a Sprint Retrospective, for what is the Product Owner responsible?

A. Participating as a Scrum Team member.
B. Summarizing and reporting the discussions to the stakeholders that he/she represents in the Scrum Team.
C. Capturing requirements for the Product Backlog.
D. The Product Owner should not take part in Sprint Retrospectives.

Answer: A

NEW QUESTION 108
What is the time-box for the Sprint Review?

A. As long as needed.
B. 2 hours for a monthly Sprint.
C. 4 hours for a monthly Sprint.
D. 4 hours and longer as needed.
E. 1 day

Answer: C

NEW QUESTION 109
To get started in terms of what to build, Scrum requires no more than a Product Owner with enough ideas for a first Sprint, a Development Team to implement those ideas and a Scrum Master to help guide the process.

A. True
B. False

Answer: A

NEW QUESTION 114
Which approach is best for Scrum Teams in order to produce valuable Increments? (Choose the best answer.)

A. Each Developer works on the component where they feel that they can contribute.
B. Each Scrum Team is accountable for developing functionality from beginning to end.
C. Each Scrum Team works on an independent set of components.
D. Each Scrum Member works only as an independent layer of the system.

Answer: A

NEW QUESTION 117
The time-box for a Daily Scrum?

A. Two minutes per person.
B. 15 minutes.
C. 15 minutes for a 4 week sprin
D. For shorter Sprints it is usually shorter.
E. 4 hours.
F. The same time of day every day.

Answer: B

NEW QUESTION 121
What is the role of management in Scrum?

A. To facilitate the Scrum Teams with insights and resources that help them improve.
B. To monitor the Development Team's productivity.
C. To identify and remove people that aren't working hard enough.
D. To continually monitor staffing levels of the Development Team.

Answer: A

NEW QUESTION 124
A Product Owner wants advice from the Scrum Master about estimating work in Scrum. Which of these is the guideline that a Scrum Master should give?

A. Product Backlog items must be estimated in story points.
B. Estimates are made by the Development Team.
C. Estimates must be in relative units.
D. Scrum forbids estimating.
E. Estimates are made by the Product Owner, but are best checked with the Development Team.

Answer: B

NEW QUESTION 128
Why does the Product Owner want the Development Team to adhere to its definition of "Done"?

A. To have complete transparency into what has been done at the end of each Sprint.
B. To be able to reprimand the team when they don't meet their velocity goal for the Sprint.
C. To know what the team will deliver over the next three Sprints.
D. To predict the team's productivity over time.

Answer: A

NEW QUESTION 133
Which Scrum Value is affected by a lack of trust in the Scrum Team?

A. Focus
B. Respect
C. Openness
D. Courage
E. Commitment.
F. All of the above

Answer: F

NEW QUESTION 138
Who is responsible for tracking the remaining work of the Sprint?

A. The Development Team.
B. The Scrum Master.
C. The Project Manager.
D. The Development Team is consultation with the Product Owner.
E. The Product Owner.

Answer: A

NEW QUESTION 142
As the Sprint Planning meeting progresses, the Development Team sees that the workload is greater than they can handle. Which two are valid actions? (Choose two.)

A. Recruit additional Development Team members before the work can begin.
B. The Development Team ensures that the Product Owner is aware, starts the Sprint, and monitors progress.
C. Cancel the Sprint.
D. Remove or change selected Product Backlog items.
E. The Development Team works overtime during this Sprint.

Answer: BD

NEW QUESTION 147
Every Scrum team must have a Product Owner and Scrum Master.

A. Tru
B. Outcomes affected by their participation and availability.
C. Fals
D. A Product Owner can be replaced by a business analyst in the Development Team.

E. Fals
F. A Scrum Master is only required when asked for by the Development Team.
G. Tru
H. Each must be 100% dedicated to the Scrum Team.

Answer: A

NEW QUESTION 151
Which two ways of creating Development Teams are consistent with Scrum's values? (Choose two.)

A. Existing teams propose how they would like to go about organizing into the new structure.
B. Managers personally re-assign current subordinates to new teams.
C. Managers collaborate to assign individuals to specific teams.
D. Bring all the developers together and let them self-organize into Development Teams.
E. The Chief Product Owner determines the new team structures and assignments.

Answer: AD

NEW QUESTION 152
What is the key concern when multiple Development Teams are working from the same Product Backlog?

A. Minimizing dependencies between teams.
B. Clear definition of requirements.
C. Meeting original scope projections.
D. Making sure there's enough work for everyone on every team.
E. Maximizing velocity.

Answer: B

NEW QUESTION 155
Which three of the following are time-boxed events in Scrum? (Choose three.)

A. Release Testing.
B. Release Retrospective.
C. Sprint Retrospective.
D. Sprint Planning.
E. Sprint Testing.
F. Sprint 0.
G. Daily Scrum.

Answer: CDG

NEW QUESTION 156
Choose two responsibilities of a self-organizing Development Team. (Choose two.)

A. Reorder the Product Backlog.
B. Pull Product Backlog items for the Sprint.
C. Do the work planned in the Sprint Backlog.
D. Increase velocity.
E. Report daily progress to stakeholders.

Answer: BC

NEW QUESTION 161
Who should make sure everyone on the Development Team does his or her tasks for the Sprint?

A. The Project Manager.
B. The Product Owner.
C. The Scrum Master.
D. The Development Team.
E. All of the above.

Answer: D

NEW QUESTION 163
How much work must a Development Team do to a Product Backlog item it selects for a Sprint?

A. A proportional amount of time on analysis, design, programming, testing, and documentation.
B. As much as it can fit into the Sprin
C. Any remaining work will be transferred to a subsequent Sprint.
D. All development work and at least some testing.
E. As much as it has told the Product Owner will be done for every Product Backlog item it selects in conformance with the definition of "Done".

Answer: D

NEW QUESTION 164

When does the next Sprint begin?

A. When the Product Owner is ready.
B. Immediately after the conclusion of the previous Sprint.
C. The Monday following the Sprint Review.
D. Immediately following the next Sprint Planning.

Answer: B

NEW QUESTION 165
Who should know the most about the progress toward a business objective or a release?

A. The Project Manager.
B. The Scrum Master.
C. The Development Team.
D. The Product Owner.

Answer: D

NEW QUESTION 167
How do you know that a Development Team is cross-functional?

A. Development Team has all the skills to create a potentially releasable increment by the end of every Sprint.
B. A few of the Development Team members pair program and do Test Driven Development.
C. There are no conflicts within the Development Team.
D. Every member of the Development Team is able to perform every task.

Answer: A

NEW QUESTION 170
A Scrum Team has been working on a product for nine Sprints. A new Product Owner comes in, understanding he is accountable for the Product Backlog.
However, he is unsure about his responsibilities. Which two activities are part of the Product Owner role according to Scrum? (Choose two.)

A. Ensuring that the most valuable functionality is produced first, at all times.
B. Interacting with stakeholders.
C. Providing the Development Team with detailed specifications.
D. Describing features as Use Cases.
E. Creating detailed functional test cases.

Answer: AB

NEW QUESTION 175
Which topics should be discussed in the Sprint Review? (Choose the best answer.)

A. The Scrum process, and how it was used during the Sprint.
B. Coding and engineering practices.
C. The product Increment.
D. All of the above.

Answer: C

NEW QUESTION 179
Why is the Daily Scrum held at the same time and same place?

A. The consistency reduces complexity.
B. The place can be named.
C. The Product Owner demands it.
D. Rooms are hard to book and this lets it be booked in advance.

Answer: A

NEW QUESTION 184
Scrum is a methodology that tells in detail how to build software incrementally.

A. True
B. False

Answer: B

NEW QUESTION 186
Who determines when it is appropriate to update the Sprint Backlog during a Sprint?

A. The Project Manager.
B. The Development Team.
C. The Scrum Team.

D. The Product Owner.

Answer: B

NEW QUESTION 190
Which three questions might be answered by Development Team members at the Daily Scrum? (Choose three.)

A. How is the Sprint proceeding?
B. What did I do yesterday that helped the Development Team meet the Sprint Goal?
C. Why were you late?
D. What will I do today to help the Development Team meet the Sprint Goal?
E. How many hours did I spend on the project yesterday?
F. What will I be working on tomorrow?
G. Do I see any impediment that prevents me or the Development Team from meeting the Sprint Goal?

Answer: BDG

NEW QUESTION 192
The Development Team should have all the skills needed to:

A. Turn Product Backlog items into an Increment of potentially releasable product functionality.
B. Do all of the development work, except for specialized testing that requires additional tools and environments.
C. Complete the project within the date and cost as calculated by the Product Owner.

Answer: A

NEW QUESTION 197
What are two responsibilities of testers in a Development Team? (Choose two.)

A. Verifying the work of programmers.
B. Everyone in the Development Team is responsible for quality.
C. Tracking quality metrics.
D. Finding bugs.
E. Scrum has no "tester" role.

Answer: BE

NEW QUESTION 201
An organization has decided to adopt Scrum, but management wants to change the terminology to fit with terminology already used. What will likely happen if this is done? (Choose the best answer.)

A. Without a new vocabulary as a reminder of the change, very little change may actually happen.
B. The organization may not understand what has changed within Scrum and the benefits of Scrum may be lost.
C. Management may feel less anxious.
D. All answers apply.

Answer: D

NEW QUESTION 205
The CEO asks the Development Team to add a "very important" item to a Sprint that is in progress. What should the Development Team do?

A. Add the item to the current Sprint and drop an item of equal size.
B. Add the item to the current Sprint without any adjustments.
C. Inform the Product Owner so he/she can work with the CEO.
D. Add the item to the next Sprint.

Answer: C

NEW QUESTION 208
What two techniques could the Scrum Master use when the Scrum Team gets caught in an internal disagreement about which development techniques to apply? (Choose two.)

A. Involve the complete Development Team.
B. Use coaching techniques; such as open questions and active listening.
C. Ask an external technical specialist to make the decision.
D. Send every team member to the company's HR department to express their concerns.

Answer: AB

NEW QUESTION 213
If burndown charts are used to visualize progress, what do they track?

A. Accumulated cost.
B. Individual worker productivity.
C. Work remaining across time.

D. Accumulated business value delivered to the customer.

Answer: C

NEW QUESTION 217
What is the recommended size for a Development Team?

A. 7 plus or minus 3.
B. At least 7.
C. 9.
D. 3 to 9.

Answer: D

NEW QUESTION 218
How is management external to the Scrum Team involved in the Daily Scrum?

A. The Scrum Master speaks on their behalf.
B. The Development Team self-manages and is the only management required at the Daily Scrum.
C. Management gives an update at the start of each Daily Scrum.
D. The Product Owner represents their opinions.

Answer: B

NEW QUESTION 222
Which answer best describes the topics covered in Sprint Planning? (Choose the best answer.)

A. What to do and who will do it.
B. How conditions have changed and how the Product Backlog should evolve.
C. What can be done and how to do it, and why to do it.
D. What went wrong in the last Sprint and what to do differently this Sprint.
E. Who is on the team and what team member roles will be.

Answer: C

NEW QUESTION 226
Which are appropriate topics for discussion in a Sprint Retrospective? (Choose the best three answers.)

A. Arranging the Sprint Backlog for the next Sprint.
B. The value of work currently represented in the Product Backlog.
C. Team relations
D. Definition of Done.
E. How the Scrum Team does its work.

Answer: BCE

NEW QUESTION 230
How often should Development Team membership change?

A. As needed, while taking into account a short term reduction in productivity.
B. Never, because it reduces productivity.
C. As needed, with no special allowance for changes in productivity.
D. Every Sprint to promote shared learning.

Answer: A

NEW QUESTION 235
Cross-functional teams are optimized to work on one technical layer of a system only (e.g. GUI, database, middle tier, interfaces).

A. True
B. False

Answer: B

NEW QUESTION 239
For the purpose of transparency, when does Scrum say a new increment of working software must be available?

A. After the acceptance testing phase.
B. Before the release Sprint.
C. Every 3 Sprints.
D. At the end of every Sprint.
E. When the Product Owner asks to create one.

Answer: D

NEW QUESTION 242
Which three purposes does the definition of "Done" serve? (Choose three.)

A. Guide the Development Team on how many Product Backlog items to select for the Sprint.
B. Create a shared understanding of when work is complete.
C. Describe the purpose, objective, and time-box of each Scrum event.
D. Describe the work that must be done before the Sprint is allowed to end.
E. Increase transparency.

Answer: BCD

NEW QUESTION 246
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