

PRINCE2-Exams

Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam



NEW QUESTION 1

- (Exam Topic 2)

Which is a purpose of the 'initiating a project' process?

- A. To ensure the project has a sound basis before asking the project board to authorize the project
- B. To authorize the stage plan for the next management stage of the project
- C. To establish a contract between the project management team and the commissioning organization
- D. To ensure that prerequisites are in place before starting the project

Answer: A

NEW QUESTION 2

- (Exam Topic 2)

According to the 'continued business justification' principle, what must project benefits be aligned to?

- A. Regular deliveries throughout the project
- B. The business objectives
- C. The direction of the project board
- D. The technology available

Answer: B

Explanation:

Reference <https://www.whatisprince2.net/prince2-principle-continued-business-justification.php>

NEW QUESTION 3

- (Exam Topic 2)

Which product is created in the 'starting up a project' process to define and confirm the scope of the project?

- A. Project mandate
- B. Initiation stage plan
- C. Project initiation documentation
- D. Project brief

Answer: B

NEW QUESTION 4

- (Exam Topic 2)

Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

Answer: B

NEW QUESTION 5

- (Exam Topic 2)

Which is NOT considered when defining risk tolerance?

- A. A Project Board's attitude towards risk taking
- B. The allocated risk budget
- C. An organization's risk appetite
- D. The amount of risk a Project Board considers acceptable

Answer: B

NEW QUESTION 6

- (Exam Topic 2)

How does applying the 'focus on products' principle help to ensure that stakeholder expectations are met?

- A. By providing a common understanding of the products required
- B. By providing the tolerances for the project manager's objectives
- C. By providing roles descriptions for the project management team
- D. By providing the justification for the project

Answer: A

NEW QUESTION 7

- (Exam Topic 2)

Which is a true statement about acceptance criteria?

- A. Acceptance criteria are used to produce the customer's quality expectations

- B. Acceptance criteria are less specific and precise than customer's quality expectations
- C. Once agreed, acceptance criteria CANNOT be changed
- D. Acceptance criteria should be agreed between the customer and the supplier

Answer: D

NEW QUESTION 8

- (Exam Topic 2)

Whose approval is needed to replace a Stage Plan with an Exception Plan?

- A. Corporate or programme management
- B. Project Board
- C. Project Manager
- D. Team Manager

Answer: B

NEW QUESTION 9

- (Exam Topic 2)

What does the communication management approach define?

- * 1. How versions of products will be described on information sent to interested parties
- * 2. How information should be sent to interested parties
- * 3. How often information should be sent to interested parties
- * 4. How the PRINCE2 roles will be combined during the project

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: B

NEW QUESTION 10

- (Exam Topic 2)

Which is a step in the recommended approach to 'defining and analyzing the products'?

- A. Preparing estimates
- B. Designing a plan
- C. Writing a project product description
- D. Identifying activities and dependencies

Answer: B

Explanation:

Reference <http://prince2.wiki/Plans>

NEW QUESTION 10

- (Exam Topic 2)

Which PRINCE2 principle is being applied when tolerances are set to establish limits of authority and accountability?

- A. Continued business justification
- B. Defined roles and responsibilities
- C. Manage by exception
- D. Manage by stages

Answer: C

Explanation:

Reference

http://prince2.wiki/Manage_by_exception

NEW QUESTION 12

- (Exam Topic 2)

Which theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change
- C. Organization
- D. Quality

Answer: A

Explanation:

Reference <https://www.whatisprince2.net/prince2-theme-progress.php>

NEW QUESTION 13

- (Exam Topic 2)

What is an advantage of applying the 'manage by stages' principle?

- A. The PRINCE2 method can be used for any type of project
- B. The project delivers benefits that are aligned with strategic objectives
- C. The project has decision points so that it does not run on in an uncontrolled manner
- D. Tolerances can be defined for delegated authority

Answer: C

NEW QUESTION 16

- (Exam Topic 2)

Which is part of quality control?

- A. Undertaking quality reviews
- B. Writing product descriptions
- C. Providing assurance that the project is being conducted properly
- D. Documenting the customer's quality expectations

Answer: A

Explanation:

Reference

http://prince2.wiki/Quality#Part_2:_Quality_Control_Introduction

NEW QUESTION 20

- (Exam Topic 2)

Which is a purpose of a Project Product Description?

- A. Records the costs and timescales for delivery of the project's final product
- B. Shows the dependencies between the project's products to aid planning
- C. Provides a list of all the products to be delivered by the project
- D. Defines what the project must deliver in order to gain acceptance

Answer: D

NEW QUESTION 23

- (Exam Topic 2)

Which activity takes place within the Managing a Stage Boundary process?

- A. Produce Highlight Reports
- B. Take corrective action within the limits of a stage's tolerance
- C. Produce an Exception Plan
- D. Authorize a Stage Plan for the next stage

Answer: C

NEW QUESTION 28

- (Exam Topic 2)

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Chair
- D. Producer

Answer: C

NEW QUESTION 30

- (Exam Topic 2)

What must be done for a project to be a PRINCE2 project?

- A. The project must form part of a programme or portfolio
- B. The project must meet the minimum requirements for applying the themes
- C. The project must use the recommended approach to planning
- D. The project roles must be combined wherever possible

Answer: A

NEW QUESTION 33

- (Exam Topic 2)

What is described as an organization's unique attitude towards risk taking

- A. Risk appetite

- B. Risk management
- C. Risk evaluation
- D. Risk tolerance

Answer: A

NEW QUESTION 34

- (Exam Topic 2)

Which product describes the method the project will use to engage with corporate, programme management or the customer?

- A. Quality management approach
- B. Communication management approach
- C. Change control approach
- D. Benefits management approach

Answer: A

NEW QUESTION 36

- (Exam Topic 2)

Identify the missing word in the following sentence. The risk response type [?] can be used to respond to a threat and an opportunity.

- A. Avoid
- B. Reduce
- C. Share
- D. Transfer

Answer: C

NEW QUESTION 41

- (Exam Topic 2)

Which describes a project benefit?

- A. A specialist product of the project
- B. The result of a change derived from using the project's products
- C. An uncertain result caused by project actions
- D. A measurable improvement resulting from an outcome

Answer: D

NEW QUESTION 46

- (Exam Topic 2)

Which product identifies how often stakeholders require information?

- A. Communication management approach
- B. Lessons report
- C. Configuration item record
- D. Benefits management approach

Answer: A

NEW QUESTION 50

- (Exam Topic 2)

As a minimum requirement for applying the risk theme, what must specifically be assessed?

- A. Whether a risk may cause the project to exceed its cost tolerance
- B. Whether a risk may affect the project-level quality tolerances
- C. Whether a risk may impact the underlying technical assumptions
- D. Whether a risk may alter the project's business justification

Answer: D

NEW QUESTION 52

- (Exam Topic 2)

What is an advantage of dividing the project into stages?

- A. Detailed plans can be prepared closer to the time events will take place
- B. the project board can delegate management of the project to team managers
- C. The project can be authorized by the project manager on a stage by stage basis
- D. The project brief can be updated towards the end of each stage

Answer: A

NEW QUESTION 53

- (Exam Topic 2)

Which risk response type is appropriate to respond to an opportunity?

- A. Accept
- B. Fallback
- C. Exploit
- D. Transfer

Answer: C

NEW QUESTION 56

- (Exam Topic 2)

Which is a purpose of the plans theme?

- A. To identify, assess and control any potential changes to the baseline
- B. To establish the project's structure of accountability
- C. To assess and control uncertainty
- D. To understand whether the targets are achievable

Answer: D

Explanation:

Reference <http://prince2.wiki/Plans>

NEW QUESTION 60

- (Exam Topic 2)

Which is a purpose of a quality register?

- A. To record cross-references to issues relating to the quality of the products
- B. To record the date a completed work package was received
- C. To provide the status of quality activities carried out for completed products
- D. To capture quality concerns about completed products

Answer: B

NEW QUESTION 61

- (Exam Topic 2)

Which are purposes of the 'directing a project' process?

- * 1. To enable the project board to be accountable for a project's success by making key decisions
- * 2. To enable the project board to authorize work packages
- * 3. To enable the project board to prepare the communication management approach
- * 4. To enable the project board to exercise overall control of a project

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: D

NEW QUESTION 66

- (Exam Topic 2)

How does the use of product descriptions support the 'focus on products' principle?

- A. By documenting the scope tolerance for the project
- B. By documenting the quality expected by the customer
- C. By documenting the costs for the product
- D. By documenting the delivery date for the product

Answer: B

Explanation:

Reference

http://prince2.wiki/Focus_on_products

NEW QUESTION 67

- (Exam Topic 2)

To meet the minimum requirements for applying the progress theme, what must be considered?

- A. How lessons will be learned
- B. How time-driven reports will be produced
- C. Which management products will be baselined
- D. Who is responsible for reporting on progress

Answer: B

Explanation:

Reference

<http://prince2.wiki/Themes>

NEW QUESTION 72

- (Exam Topic 2)

Which activity is part of the recommended risk management procedure?

- A. Allocating a budget to investigate issues
- B. Reviewing risk management practices to ensure that they are performing effectively
- C. Sending information to stakeholders about risks to the projects
- D. Resolving conflicts between the project and the programme board

Answer: B

NEW QUESTION 76

- (Exam Topic 2)

Identify the missing words in the following sentence.

The project manager [?] for day-to-day management of the project.

- A. and the project board are responsible
- B. and the team manager(s) are accountable
- C. has responsibility
- D. decides who is responsible

Answer: C

Explanation:

Reference

http://prince2.wiki/Directing_a_Project

NEW QUESTION 80

- (Exam Topic 2)

Identify the missing word(s) in the following sentence. The Quality theme provides a set of rules and procedures which ensure that the [?] created meet(s) the needs of the business.

- A. controls
- B. products
- C. project management team
- D. stages

Answer: B

NEW QUESTION 82

- (Exam Topic 2)

Which is one of the three levels of plan in PRINCE2?

- A. Benefits Review Plan
- B. Programme Plan
- C. Team Plan
- D. Project Brief

Answer: C

NEW QUESTION 84

- (Exam Topic 2)

According to PRINCE2, which characteristic is necessary for an effective project board?

- A. An ability to delegate
- B. An attention to detail
- C. A calm management style
- D. A 'problem-solving' approach

Answer: A

Explanation:

Reference <https://www.prince2primer.com/project-board/>

NEW QUESTION 88

- (Exam Topic 2)

Which of the following is the Business Case used for during the Managing a Stage Boundary process?

- A. Enable the Project Board to decide whether or not to authorize the project
- B. Justify the continuing viability of the project
- C. Enable the Project Board to decide whether or not to authorize project closure
- D. Justify the initiation of a project

Answer: B

NEW QUESTION 90

- (Exam Topic 2)

Which is a purpose of the change theme?

- A. To prevent change to baselined products
- B. To identify, assess and control any potential and approved changes to baselined products
- C. To establish mechanisms to monitor and compare actual achievements against those planned
- D. To assess and control uncertainty

Answer: B

Explanation:

Reference

<https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-prince2-change-theme>

NEW QUESTION 93

- (Exam Topic 2)

Which risk response is applied on a pain/gain basis?

- A. Share
- B. Accept
- C. Exploit
- D. Enhance

Answer: A

Explanation:

Reference <https://www.prince2primer.com/prince2-2017-risk-responses-and-planning/>

NEW QUESTION 96

- (Exam Topic 2)

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [?] and tailoring PRINCE2 to the project environment.

- A. activities
- B. processes
- C. products
- D. quality

Answer: B

Explanation:

Reference

<http://www.innolead.co.bw/index.php/inno-content/cid/27/prince2/>

NEW QUESTION 99

- (Exam Topic 2)

According to the 'continued business justification' principle, what should happen to the funds when a project can no longer be justified?

- A. They should be returned to corporate, programme management or customer
- B. They should be used to create an alternative business case for the project
- C. They should be transferred back to the project board to reassign
- D. They should be used to deliver a reduction in the scope of the project

Answer: A

NEW QUESTION 101

- (Exam Topic 2)

What plan is created, and submitted for approval, during the Managing a Stage Boundary process?

- A. Team Plan
- B. Stage Plan
- C. Benefits Review Plan
- D. Project Plan

Answer: B

NEW QUESTION 106

- (Exam Topic 2)

Which describes a characteristic of a project?

- A. It maintains business as usual profitability
- B. It provides a quality service to customers
- C. It involves a team with different skills
- D. It enables established and proven best practices

Answer: D

Explanation:

Reference <https://www.projectsmart.co.uk/what-is-prince2.php>

NEW QUESTION 107

- (Exam Topic 2)

During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

- A. End Stage Report
- B. Team Plan
- C. Work Package
- D. Project Plan

Answer: D

NEW QUESTION 110

- (Exam Topic 2)

Which is a minimum requirement for applying the business case theme?

- A. To provide statements of actual benefits at benefits reviews
- B. To report on project performance at project closure
- C. To define the actions required to confirm the project's benefits are realized
- D. To monitor changes to the project plan to identify exceptions

Answer: D

Explanation:

Reference <https://www.whatisprince2.net/prince2-theme-business-case.php>

NEW QUESTION 114

- (Exam Topic 2)

What is a benefits management approach used to assess?

- A. How the project's products have performed when in operational use
- B. The effectiveness of the project strategies
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

Answer: A

Explanation:

Reference <https://mplaza.pm/prince2-benefits-management-approach-template/>

NEW QUESTION 115

- (Exam Topic 2)

Which statement about project roles is CORRECT?

- A. The project organization must be defined using the roles and responsibilities in PRINCE2
- B. The project team structure defined in PRINCE2 must be used, but other roles may be added
- C. The project board roles defined in PRINCE2 must be used, but other roles can be defined as required
- D. Any role can be defined as required the responsibilities defined in PRINCE2 are fulfilled

Answer: C

NEW QUESTION 119

- (Exam Topic 2)

Which of the following statements about lines of authority and reporting are true?

- * 1. The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.
- * 2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: C

NEW QUESTION 121

- (Exam Topic 2)

What information about benefits management must be documented to meet the minimum requirements for applying the business case theme?

- A. The senior user's responsibilities for realizing benefits
- B. Statements of actual versus forecast benefits at reviews
- C. The management actions needed to ensure benefits are realized
- D. No specific documents related to benefits are necessary

Answer: A

NEW QUESTION 123

- (Exam Topic 2)

Which is shown in a product breakdown structure?

- A. Management stages, major products and control points
- B. In which order the products should be created
- C. The major products that are to be developed in a plan
- D. What resources are required to develop the products

Answer: C

NEW QUESTION 125

- (Exam Topic 2)

Which is a minimum requirement for applying the quality theme?

- A. To define the project's approach to quality assurance
- B. To appoint external reviewers for quality reviews
- C. To define quality criteria in product descriptions
- D. To provide administrative support for quality controls

Answer: A

NEW QUESTION 129

- (Exam Topic 2)

How does the project plan help to support the 'manage by stages' principle?

- A. By identifying the customer's quality expectations
- B. By defining products to ensure they are fit for purpose
- C. By identifying the major control points and milestones
- D. By estimating the timescales and costs of the project

Answer: C

Explanation:

Reference

http://prince2.wiki/Manage_by_stages

NEW QUESTION 132

- (Exam Topic 2)

According to the 'defined roles and responsibilities' principle, how many categories of stakeholder interest need to be represented in the project management team?

- A. One
- B. Two
- C. Three
- D. Six

Answer: C

Explanation:

Reference: <https://p2.tech-academy.co.uk/organisation/>

NEW QUESTION 136

- (Exam Topic 2)

Which is a purpose of the 'directing a project' process?

- A. To create and authorize the project mandate
- B. To ensure that work on products allocated to the team is authorized and agreed
- C. To control the day-to-day running of the project
- D. To delegate day-to-day management of the project to the project manager

Answer: D

Explanation:

Reference: <https://www.prince2primer.com/directing-a-project-in-prince2/>

NEW QUESTION 139

- (Exam Topic 2)

Which is a purpose of the Starting up a Project process?

- A. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate

- B. Define the means of communication between the project and corporate or programme management
- C. Define the project controls
- D. Record any identified risks in the Risk Register

Answer: A

NEW QUESTION 140

- (Exam Topic 2)

Which theme estimates the cost of delivering the project?

- A. Business case
- B. Change
- C. Plans
- D. PROGEESS

Answer: A

Explanation:

Reference

http://prince2.wiki/Business_Case

NEW QUESTION 145

- (Exam Topic 2)

Which is an objective of the Starting up a Project process?

- A. Identify who will be responsible for creating the Project Plan
- B. Agree how the project will be monitored and controlled after initiation
- C. Authorize the Project Manager to proceed with the initiation stage
- D. Agree how issues and changes will be identified, assessed and controlled

Answer: A

NEW QUESTION 149

- (Exam Topic 2)

When should the level of tailoring be defined?

- A. During the initiation stage
- B. When reviewing what has been learned to date
- C. As a response to issues and risks experienced
- D. Before the project is triggered by the project mandate

Answer: C

Explanation:

Reference <https://www.prince2primer.com/tailoring-prince2-methodology/>

NEW QUESTION 154

- (Exam Topic 2)

Which is an objective of the 'initiating a project' process?

- A. To ensure that baselines are established and controlled
- B. To ensure that the business case is kept under review
- C. To ensure that the planned products are delivered within tolerances
- D. To ensure that user acceptance of the products is confirmed

Answer: C

Explanation:

Reference

http://prince2.wiki/Initiating_a_Project#Objective

NEW QUESTION 156

- (Exam Topic 2)

Which statement describes the context of the 'initiating a project' process?

- A. The project is viewed from the perspective of the project board in this process
- B. This process should result in key stakeholders being committed to the project
- C. This process is triggered by the assembly of the project brief
- D. The 'controlling a stage' process will start immediately after this process

Answer: B

NEW QUESTION 157

- (Exam Topic 2)

In which process is the work to be done assigned to a team manager?

- A. Directing a project
- B. Managing a stage boundary
- C. Controlling a stage
- D. Managing product delivery

Answer: C

Explanation:

Reference:

http://prince2.wiki/Controlling_a_Stage

NEW QUESTION 159

- (Exam Topic 2)

Which describes an off-specification?

- A. An interdependency between products that was previously unidentified
- B. The addition of an improvement to a product description
- C. A prototype demonstrating a possible design solution
- D. The production of more than the defined quantity of a specialist product
- E. That the right people are involved in appropriate roles

Answer: A

Explanation:

Reference <https://www.prince2primer.com/prince2-change-control/>

NEW QUESTION 160

- (Exam Topic 2)

Why is a project brief produced?

- A. To act as a trigger for the 'starting up a project' process
- B. To record the how the project will communicate with its stakeholders
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the project board as a basis for reviewing the progress of a project

Answer: C

NEW QUESTION 162

- (Exam Topic 2)

Identify the missing words in the following sentence. A risk budget is a sum of money included in the [?] and set aside to fund specific management responses to a project's threats and opportunities.

- A. change budget
- B. project budget
- C. project's cost tolerance
- D. project's risk tolerance

Answer: B

NEW QUESTION 165

- (Exam Topic 2)

Where should a team manager look for information about the quality required for a product?

- A. Project initiation documentation
- B. Product description
- C. Team plan
- D. Quality management approach

Answer: B

Explanation:

Reference

http://prince2.wiki/Quality#The_Quality_Knowledge_provided_by_PRINCE2

NEW QUESTION 169

- (Exam Topic 2)

What is an advantage of applying the 'learn from experience' principle?

- A. It allows the project board to delegate cost tolerances to the project manager
- B. It allows the project team to fully understand their roles and responsibilities
- C. It allows the project manager to delegate time tolerances to the team managers
- D. It allows the project team to identify improvements to be made during the project

Answer:

D

NEW QUESTION 171

- (Exam Topic 2)

Which is a minimum requirement for applying the quality theme?

- A. Appraisal methods of quality control must be carried out on products
- B. A record must be kept of all the quality management activities that are planned
- C. The quality review technique must be used when reviewing products
- D. The quality management approach must align with corporate standards

Answer: B

NEW QUESTION 176

- (Exam Topic 2)

Why is the 'initiating a project' process used?

- A. To decide which project approach is suitable for the project
- B. To fully understand how the project objectives will be achieved before committing significant resources
- C. To produce the required work packages
- D. To enable corporate or programme management to give authorization to deliver a project

Answer: B

Explanation:

Reference <https://www.whatisprince2.net/prince2-process-initiating-a-project.php>

NEW QUESTION 179

- (Exam Topic 2)

Which is a difference between management and technical stages?

- A. Management stages require planning and technical stages do not
- B. Technical stages can overlap and management stages cannot
- C. Management stages deliver products and technical stages do not
- D. Technical stages require resources and management stages do not

Answer: B

NEW QUESTION 184

- (Exam Topic 2)

How is the tailoring approach defined for a project?

- A. The project board approves the approach
- B. The project board documents the approach
- C. Project assurance approves the approach
- D. Project assurance documents the approach

Answer: A

NEW QUESTION 187

- (Exam Topic 2)

What is the project manager role responsible for?

- A. Approving the completion of each management stage
- B. Ensuring that the project produces the required products
- C. Defining the project-level tolerances
- D. Verifying that the project gives value for money

Answer: B

Explanation:

Reference

http://prince2.wiki/Project_Manager

NEW QUESTION 189

- (Exam Topic 2)

Which is a purpose of the quality theme?

- A. To check that the project is viable and achievable
- B. To ensure that the project outputs are agreed
- C. To ensure that formal issues are recorded
- D. To enable the project to be managed according to plan

Answer: A

NEW QUESTION 191

- (Exam Topic 2)

What is established during the 'initiating a project' process?

- A. The agreed protect acceptance criteria
- B. The need for a configuration library
- C. A plan for the work or project initiation
- D. An understanding of the project's funding

Answer: A

NEW QUESTION 195

- (Exam Topic 2)

Identify the missing words in the following sentence. The role of [?] is responsible for carrying out a risk response action to respond to a particular risk.

- A. Project Assurance
- B. Project Support
- C. the risk actionee
- D. the risk owner

Answer: C

NEW QUESTION 197

- (Exam Topic 2)

Which is a minimum requirement for applying the organization theme?

- A. To document the project management team structure
- B. To define the experience required for each project role
- C. To include external stakeholders on the project board
- D. To train project team members in the use of PRINCE2

Answer: A

Explanation:

Reference

http://prince2.wiki/Themes#Organization_Theme

NEW QUESTION 202

- (Exam Topic 2)

Which is an objective of the 'directing a project' process?

- A. To review and approve a project mandate
- B. To ensure corporate or programme management has an interface to the project
- C. To define how risks, issues and changes will be managed
- D. To obtain approval for completed products

Answer: B

Explanation:

Reference

http://prince2.wiki/Directing_a_Project#Objective

NEW QUESTION 207

- (Exam Topic 2)

Identify the missing words in the following sentence.

The role of [?] is assigned to the project manager if it is not allocated to another person.

- A. change authority
- B. project assurance
- C. project support
- D. senior user

Answer: C

Explanation:

Reference

http://prince2.wiki/Roles_and_responsibilities

NEW QUESTION 210

- (Exam Topic 2)

During the 'initiating a project' process, who specifies the required level of management control?

- A. Corporate, programme management or customer
- B. Project board
- C. Project manager

D. Project assurance

Answer: B

NEW QUESTION 214

- (Exam Topic 2)

How does the 'managing product delivery' process ensure that the team manager's perspective is provided in a work package?

- A. The work packages are defined by the team manager and supported by a team plan
- B. the work packages provided by the project manager are agreed by the team manager
- C. The team plans are checked by project assurance against the work packages
- D. The stage plan covering the work packages is created with input from the team manager

Answer: B

NEW QUESTION 215

- (Exam Topic 2)

Which is a purpose of the business case theme?

- A. To identify which role is responsible for producing the business case
- B. To identify the project's outputs
- C. To establish the controls to manage changes that may impact the project benefits
- D. To establish a viable investment proposition

Answer: B

Explanation:

Reference

http://prince2.wiki/Business_Case

NEW QUESTION 216

- (Exam Topic 2)

Which is a purpose of the 'controlling a stage' process?

- A. To review the success of the project at the end of a management stage
- B. To agree work package acceptance and delivery requirements
- C. To produce regular highlight reports for the project board
- D. To re-plan the current stage and the project when requested

Answer: C

NEW QUESTION 217

- (Exam Topic 2)

What process provides information on a team's work to the project manager?

- A. Controlling a stage
- B. Directing a project
- C. Managing a stage boundary
- D. Managing product delivery

Answer: D

NEW QUESTION 222

- (Exam Topic 2)

Which statements about quality assurance and project assurance are CORRECT?

- * 1. They are both independent of the project manager
- * 2. They are both the responsibility of the project board
- * 3. They are both independent from the project management team
- * 4. They both assure that applicable standards are being used

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: C

NEW QUESTION 225

- (Exam Topic 2)

Which describes a risk event?

- A. The area of uncertainty in terms of the threat or opportunity
- B. The derivation or sources of a potential risk to the project
- C. The achievement of a milestone on the project plan
- D. The sequence of events and actions that will be put in place if a risk occurs

Answer: A

Explanation:

Reference
<http://prince2.wiki/Risk>

NEW QUESTION 230

- (Exam Topic 2)

Identify the missing words in the following sentence.

When proposed changes [?], the change authority must refer the decision back to the project board.

- A. are below the agreed change budget
- B. are objected to by team members
- C. are rejected by the change authority
- D. exceed the agreed change budget

Answer: D

NEW QUESTION 232

- (Exam Topic 2)

What action is taken as part of the 'controlling a stage' process?

- * 1. Create an exception plan
- * 2. Authorize work to be done
- * 3. Take corrective action
- * 4. Obtain approvals for completed products

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: B

Explanation:

Reference
<https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-p>

NEW QUESTION 236

- (Exam Topic 2)

Which is a purpose of the 'directing a project' process?

- A. To exercise overall control over the project
- B. To take corrective action to control risks and issues
- C. To do the minimum in order to decide whether the project is feasible
- D. To update the project plan before the next stage

Answer: A

Explanation:

Reference
http://prince2.wiki/Directing_a_Project#Purpose

NEW QUESTION 238

- (Exam Topic 2)

Which is a FALSE statement about technical stages?

- A. Can overlap with other technical stages
- B. Typified by the use a particular set of specialist skills
- C. Include the Managing a Stage Boundary process activities
- D. Can span more than one management stage

Answer: C

NEW QUESTION 239

- (Exam Topic 2)

Who carries out audits that are independent of the project?

- A. Quality assurance
- B. Project Assurance
- C. Project Support
- D. Project Manager

Answer: A

NEW QUESTION 242

- (Exam Topic 2)

Which product defines how the project board should approve the management products produced during the 'initiating a project' process?

- A. Communication management approach
- B. Quality management approach
- C. Project plan
- D. Initiation stage plan

Answer: C

NEW QUESTION 245

- (Exam Topic 2)

Which is a purpose of the Quality theme?

- A. Establish how the project will ensure that all products created meet their requirements
- B. Establish quality assurance to maintain the quality management system
- C. Identify all the products of the project to ensure the scope has been adequately defined
- D. Determine the communication needs of the organization's quality assurance function

Answer: A

NEW QUESTION 246

- (Exam Topic 2)

What is the result of the change derived from using the project's product?

- A. Benefit
- B. Dis-benefit
- C. Outcome
- D. Output

Answer: C

NEW QUESTION 251

- (Exam Topic 1)

Which is an objective of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Provide management control and direction
- C. Control the day-to-day running of the project
- D. Provide accurate progress information to the Project Manager

Answer: B

NEW QUESTION 256

- (Exam Topic 2)

What should be implemented using a risk budget?

- * 1. A request for change
- * 2. A contingent plan
- * 3. Actions to avoid a risk from occurring
- * 4. Responses to dis-benefits

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: A

NEW QUESTION 259

- (Exam Topic 2)

Which is a purpose of the Risk Register?

- A. Describe the risk management techniques and standards to be applied to the project
- B. Act as a central record of information relating to the identified risks for the project
- C. Act as a repository for informal issues
- D. List the responsibilities for achieving an effective risk management procedure

Answer: B

NEW QUESTION 260

- (Exam Topic 1)

Which product documents the information needed to demonstrate continued business justification?

- A. Business Case
- B. Communication Management Strategy
- C. Project Product Description

D. Quality Management Strategy

Answer: A

NEW QUESTION 265

- (Exam Topic 1)

Which plan provides the Business Case with costs during the Initiating a Project process?

A. Initiation Stage Plan

B. Project Plan

C. Stage Plan

D. Team Plan

Answer: B

NEW QUESTION 267

- (Exam Topic 1)

Which process covers the work done by external suppliers who may NOT be using PRINCE2?

A. Closing a Project

B. Managing a Stage Boundary

C. Managing Product Delivery

D. Directing a Project

Answer: C

NEW QUESTION 270

- (Exam Topic 1)

Identify the missing words in the following sentence. A project is [?] organization that is created for the purpose of delivering business products.

A. a corporate

B. a temporary

C. an external

D. a technical

Answer: B

NEW QUESTION 274

- (Exam Topic 1)

From whom does a Team Manager obtain approval for a completed product?

A. Project Manager

B. Project Support

C. The authority defined in the Product Description

D. Senior Supplier

Answer: C

NEW QUESTION 279

- (Exam Topic 1)

Which is a benefit of using PRINCE2?

A. Enables the management of projects as well as of 'business as usual' activities

B. Can be tailored by leaving out elements of the method for some projects

C. Can be applied to any type of project

D. Avoids the need to involve corporate or programme management

Answer: C

NEW QUESTION 284

- (Exam Topic 1)

Which does NOT reflect the PRINCE2 principle of continued business justification?

A. There must be a justifiable reason for starting a project

B. The business justification drives decision making

C. If a project is no longer forecast to deliver a financial benefit, it should be stopped.

D. If a project can no longer be justified, it should be stopped

Answer: C

NEW QUESTION 285

- (Exam Topic 1)

Which is a purpose of the Initiating a Project process?

A. Decide if it is worthwhile to initiate a project

- B. Decide on the project approach
- C. Establish solid foundations for a project
- D. Identify the number of Work Packages required

Answer: C

NEW QUESTION 287

- (Exam Topic 1)

Which statement about the Directing a Project process is true?

- A. Provides a mechanism for the Project Board to assure that there is continued business justification
- B. Covers the day-to-day activities of the Project Manager
- C. Ensures there are regular progress meetings
- D. Begins on completion of the Initiating a Project process

Answer: A

NEW QUESTION 291

- (Exam Topic 1)

Which is a purpose of the Controlling a Stage process?

- A. Assign work to be done and take corrective action to ensure that the stage remains within tolerance
- B. Provide a fixed reference point at which acceptance for the project product is confirmed
- C. Enable the Project Board to be provided with sufficient information to authorize the next stage
- D. Enable the organization to understand the work that needs to be done to deliver the project's products

Answer: A

NEW QUESTION 295

- (Exam Topic 1)

Which is one of the six aspects of project performance that needs to be managed?

- A. Progress
- B. Change
- C. Risk
- D. Security

Answer: C

NEW QUESTION 296

- (Exam Topic 1)

What is the definition of a project outcome?

- A. A measurable improvement that is perceived as an advantage by one or more stakeholders
- B. The reason for the project
- C. The result of the change derived from using the project's outputs
- D. The project's specialist products.

Answer: C

NEW QUESTION 298

- (Exam Topic 1)

Which is a purpose of the Managing Product Delivery process?

- A. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package
- B. Provide a controlled link between the Project Manager and the Team Manager(s)
- C. Enable the Project Board to request updates to the current Team Plan
- D. Establish solid foundations for the project

Answer: B

NEW QUESTION 301

- (Exam Topic 1)

Which is a purpose of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Ensure that work on products allocated to the team is authorized and agreed
- C. Control the day-to-day running of the project
- D. Delegate day-to-day management of the project to the Project Manager

Answer: D

NEW QUESTION 306

- (Exam Topic 1)

What product is used to maintain a record of those who have an interest in the project and their information requirements?

- A. Project Plan
- B. Communication Management Strategy
- C. Project Brief
- D. Project Product Description

Answer: B

NEW QUESTION 309

- (Exam Topic 1)

Which should be funded from a change budget?

- A. The Starting up a Project process
- B. A fallback plan
- C. An agreed change to the scope of a project
- D. A change to a plan, within allocated tolerances, due to poor estimating

Answer: C

NEW QUESTION 311

- (Exam Topic 1)

Which is NOT included in the PRINCE2 definition of a project?

- A. A project is a temporary organization
- B. A project's purpose is to deliver one or more business products
- C. A project is part of 'business as usual'
- D. A project is based on an agreed Business Case

Answer: C

NEW QUESTION 316

- (Exam Topic 1)

Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Pay for the project
- D. Specify the benefits of the project

Answer: B

NEW QUESTION 318

- (Exam Topic 1)

Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

- A. Change
- B. Cross-functional
- C. Unique
- D. Risk

Answer: B

NEW QUESTION 320

- (Exam Topic 1)

Which should be funded by a change budget?

- A. Increase in agreed scope
- B. Initiation stage
- C. Change Authority
- D. Handover activities

Answer: A

NEW QUESTION 321

- (Exam Topic 1)

In what process is the authorization to deliver the project's products given?

- A. Starting up a Project
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Directing a Project

Answer: D

NEW QUESTION 326

- (Exam Topic 1)

Which is an objective of the Closing a Project process?

- A. Review and approve the plan for project closure
- B. Review the performance of the project against its baseline
- C. Perform any post-project reviews
- D. Create a Benefits Review Plan

Answer: B

NEW QUESTION 327

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