

# Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam

<https://www.2passeasy.com/dumps/PRINCE2-Foundation/>



#### NEW QUESTION 1

- (Exam Topic 2)

Which is the first task of PRINCE2's recommended approach to 'defining and analyzing the products'?

- A. Creating a product flow diagram
- B. Writing the product description
- C. Writing a project product description
- D. Documenting the plan

**Answer:** A

#### NEW QUESTION 2

- (Exam Topic 2)

Which is a minimum requirement for applying the risk theme?

- A. Threats must be assessed for their impact on the viability of the project
- B. A single role that is responsible for all risks must be defined
- C. The PRINCE2 risk management procedure must be followed
- D. Team managers must maintain their own risk registers

**Answer:** A

#### Explanation:

Reference <https://www.prince2primer.com/prince2-2017-risk-theme-changes/>

#### NEW QUESTION 3

- (Exam Topic 2)

In a commercial environment, which process links the team manager and the PRINCE2 method used in a project?

- A. Directing a project
- B. Managing product delivery
- C. Managing a stage boundary
- D. Initiating a project

**Answer:** B

#### Explanation:

Reference <https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/>

#### NEW QUESTION 4

- (Exam Topic 2)

Which is NOT considered when defining risk tolerance?

- A. A Project Board's attitude towards risk taking
- B. The allocated risk budget
- C. An organization's risk appetite
- D. The amount of risk a Project Board considers acceptable

**Answer:** B

#### NEW QUESTION 5

- (Exam Topic 2)

How does the project board use the 'manage by stages' principle to control the project?

- A. By approving the project management team
- B. By reviewing project viability at defined intervals
- C. By ensuring that the benefits are managed and controlled
- D. By reviewing previous project closure documentation

**Answer:** B

#### Explanation:

Reference

[http://prince2.wiki/Manage\\_by\\_stages](http://prince2.wiki/Manage_by_stages)

#### NEW QUESTION 6

- (Exam Topic 2)

Which statement about applying the 'tailor to suit the project' principle is CORRECT?

- A. PRINCE2 can be tailored to be used with any type of project
- B. A technically complex project should NOT tailor PRINCE2
- C. The tailoring of PRINCE2 is MOST appropriate for agile projects
- D. A project which is part of a programme should NOT tailor PRINCE2

**Answer:** A

**Explanation:**

Reference:

<http://prince2.wiki/Tailoring>

#### NEW QUESTION 7

- (Exam Topic 2)

Which is part of quality control?

- A. Undertake quality reviews
- B. Write Product Descriptions
- C. Provide assurance that the project is being conducted properly
- D. Document the customer's quality expectations

**Answer:** A

#### NEW QUESTION 8

- (Exam Topic 2)

Why is a Project Brief produced?

- A. To act as a trigger for the Starting up a Project process
- B. To record the strategies and management controls to be used by a project
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the Project Board as a basis for reviewing the progress of a project

**Answer:** C

#### NEW QUESTION 9

- (Exam Topic 2)

Which is created during the Starting up a Project process?

- A. Project mandate
- B. Project management team role descriptions
- C. Communication Management Strategy
- D. Quality Register

**Answer:** B

#### NEW QUESTION 10

- (Exam Topic 2)

Which management level should approve a course of action if project-level tolerance is exceeded?

- A. Corporate, programme management or the customer
- B. Project board
- C. Project manager
- D. Team manager

**Answer:** A

#### NEW QUESTION 10

- (Exam Topic 2)

According to PRINCE2, why might there be more than one business case for a project?

- A. There may be more than one management stage in the project
- B. The project may be in a commercial environment with a number of suppliers
- C. There may be more than one work package being delivered in the project
- D. The project may be in a programme environment

**Answer:** B

**Explanation:**

Reference <https://www.prince2primer.com/prince2-practitioner-questions-answers-business-case/>

#### NEW QUESTION 13

- (Exam Topic 2)

Which is an objective of the 'controlling a stage' process?

- A. To review the business justification for the project
- B. To replan the current stage when directed
- C. To develop products to defined quality criteria
- D. To produce a learn plan for the work package

**Answer:** D

#### NEW QUESTION 16

- (Exam Topic 2)

Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on a similar project?

- A. Defined roles and responsibilities
- B. Learn from experience
- C. Manage by exception
- D. Focus on products

**Answer:** B

#### Explanation:

Reference <https://www.prince2primer.com/academy/uncategorized/>

#### NEW QUESTION 20

- (Exam Topic 2)

Which are benefits of using PRINCE2?

- \* 1. It removes the need for activity-based planning
- \* 2. It promotes learning and continuous improvement
- \* 3. It can be applied to any type of project
- \* 4. It defines specific leadership and other interpersonal skills required

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer:** B

#### Explanation:

Reference <https://www.axelos.com/best-practice-solutions/prince2/key-benefits-of-prince2>

#### NEW QUESTION 23

- (Exam Topic 2)

Which is a step in the recommended approach to 'defining and analyzing the products'?

- A. Preparing estimates
- B. Designing a plan
- C. Writing a project product description
- D. Identifying activities and dependencies

**Answer:** B

#### Explanation:

Reference <http://prince2.wiki/Plans>

#### NEW QUESTION 25

- (Exam Topic 2)

Which PRINCE2 principle is being applied when tolerances are set to establish limits of authority and accountability?

- A. Continued business justification
- B. Defined roles and responsibilities
- C. Manage by exception
- D. Manage by stages

**Answer:** C

#### Explanation:

Reference  
[http://prince2.wiki/Manage\\_by\\_exception](http://prince2.wiki/Manage_by_exception)

#### NEW QUESTION 27

- (Exam Topic 2)

Which theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change
- C. Organization
- D. Quality

**Answer:** A

#### Explanation:

Reference <https://www.whatisprince2.net/prince2-theme-progress.php>

#### NEW QUESTION 31

- (Exam Topic 2)

Which theme establishes the mechanisms to control against baselines by providing a forecast for the project's objectives and continued viability?

- A. Business case
- B. Plans
- C. Change
- D. Progress

**Answer:** A

### NEW QUESTION 33

- (Exam Topic 2)

Which process provides information for the project board to review an updated project plan?

- A. Initiating a project
- B. Controlling a stage
- C. Directing a project
- D. Managing a stage boundary

**Answer:** C

### NEW QUESTION 38

- (Exam Topic 2)

What is an advantage of applying the 'manage by stages' principle?

- A. The PRINCE2 method can be used for any type of project
- B. The project delivers benefits that are aligned with strategic objectives
- C. The project has decision points so that it does not run on in an uncontrolled manner
- D. Tolerances can be defined for delegated authority

**Answer:** C

### NEW QUESTION 40

- (Exam Topic 2)

Which role is responsible for appointing the senior user in a project that is independent from a program?

- A. The project manager
- B. The executive
- C. Corporate, program management or the customer
- D. Project assurance

**Answer:** C

### Explanation:

Reference <https://www.prince2primer.com/prince2-roles-and-responsibilities/>

### NEW QUESTION 43

- (Exam Topic 2)

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Chair
- D. Producer

**Answer:** C

### NEW QUESTION 48

- (Exam Topic 2)

What is a goal of the 'implement' step within the recommended risk management procedure?

- A. To prepare specific management responses to identified risks
- B. To monitor the effectiveness of actioned risk responses
- C. To estimate the risk to the project in terms of probability and impact
- D. To communicate information related to the risks faced by the project

**Answer:** C

### NEW QUESTION 53

- (Exam Topic 2)

What must be done for a project to be a PRINCE2 project?

- A. The project must form part of a programme or portfolio
- B. The project must meet the minimum requirements for applying the themes
- C. The project must use the recommended approach to planning
- D. The project roles must be combined wherever possible

**Answer:** A

**NEW QUESTION 58**

- (Exam Topic 2)

What is described as an organization's unique attitude towards risk taking

- A. Risk appetite
- B. Risk management
- C. Risk evaluation
- D. Risk tolerance

**Answer:** A

**NEW QUESTION 63**

- (Exam Topic 2)

Identify the missing word in the following sentence. The risk response type [ ? ] can be used to respond to a threat and an opportunity.

- A. Avoid
- B. Reduce
- C. Share
- D. Transfer

**Answer:** C

**NEW QUESTION 66**

- (Exam Topic 2)

Which is a purpose of the 'initiating a project' process?

- A. To produce a stage plan for each stage of a multi-stage project
- B. To enable the project board to decide whether it is worthwhile to initiate a project
- C. To provide a fixed point at which acceptance for the project product is confirmed
- D. To enable an organization to understand the work needed to deliver the project's products

**Answer:** B

**Explanation:**

Reference

[http://prince2.wiki/Initiating\\_a\\_Project#Objective](http://prince2.wiki/Initiating_a_Project#Objective)

**NEW QUESTION 69**

- (Exam Topic 2)

Identify the missing word in the following sentence.

A project's [ ? ] are the measurable improvements resulting from the outcomes achieved through the use of the project's outputs.

- A. benefits
- B. dis-benefits
- C. issues
- D. risks

**Answer:** A

**Explanation:**

A Benefit is the measurable improvement resulting from an outcome that is perceived as an advantage by one or more stakeholders.

Reference

<http://p2.tech-academy.co.uk>

**NEW QUESTION 73**

- (Exam Topic 2)

Which describes a project benefit?

- A. A specialist product of the project
- B. The result of a change derived from using the project's products
- C. An uncertain result caused by project actions
- D. A measurable improvement resulting from an outcome

**Answer:** D

**NEW QUESTION 76**

- (Exam Topic 2)

Which level of management uses the mechanisms established by the Progress theme to control any unacceptable deviations?

- A. Only corporate or programme management
- B. Only the Project Board
- C. Only the Project Manager
- D. All levels of management

**Answer:** D

**NEW QUESTION 77**

- (Exam Topic 2)

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Project Support
- D. Administrator

**Answer:** D

**NEW QUESTION 81**

- (Exam Topic 2)

Which product identifies how often stakeholders require information?

- A. Communication management approach
- B. Lessons report
- C. Configuration item record
- D. Benefits management approach

**Answer:** A

**NEW QUESTION 82**

- (Exam Topic 2)

As a minimum requirement for applying the risk theme, what must specifically be assessed?

- A. Whether a risk may cause the project to exceed its cost tolerance
- B. Whether a risk may affect the project-level quality tolerances
- C. Whether a risk may impact the underlying technical assumptions
- D. Whether a risk may alter the project's business justification

**Answer:** D

**NEW QUESTION 85**

- (Exam Topic 2)

The application of which principle helps to define what should be included in a project?

- A. Defined roles and responsibilities
- B. Focus on products
- C. Manage by stages
- D. Continued business justification

**Answer:** C

**NEW QUESTION 90**

- (Exam Topic 2)

How many management stages should a PRINCE2 project consist of?

- A. Start up stage, initiation stage and at least one other management stage to cover the remainder of the project
- B. Start up stage, at least one other management stage to cover the remainder of the project and a closing stage
- C. Initiation stage and at least one other management stage to cover the remainder of the project
- D. Start up stage, initiation stage and a closing stage

**Answer:** C

**NEW QUESTION 91**

- (Exam Topic 2)

Which risk response type is appropriate to respond to an opportunity?

- A. Accept
- B. Fallback
- C. Exploit
- D. Transfer

**Answer:** C

**NEW QUESTION 94**

- (Exam Topic 2)

Identify the missing words in the following sentence.

The six aspects of project performance to be managed are [ ? ] costs, timescales and scope.

- A. benefits, change, risk,
- B. benefits, quality, risk,

- C. change, quality, risk,
- D. benefits, change, quality,

**Answer:** B

**Explanation:**

Reference:

[http://prince2.wiki/Introduction:\\_The\\_PRINCE2\\_Foundation\\_Training\\_Manual](http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual)

**NEW QUESTION 99**

- (Exam Topic 2)

Which is a purpose of a quality register?

- A. To record cross-references to issues relating to the quality of the products
- B. To record the date a completed work package was received
- C. To provide the status of quality activities carried out for completed products
- D. To capture quality concerns about completed products

**Answer:** B

**NEW QUESTION 100**

- (Exam Topic 2)

Identify the missing words in the following sentence.

The 'directing a project' process starts when [ ? ] and is triggered by the request to initiate a project.

- A. the 'starting up a project' process is completed
- B. the project mandate has been approved by the project board
- C. the project board has agreed the project strategies
- D. corporate, programme management or the customer have authorized a project

**Answer:** A

**Explanation:**

Reference <https://www.siliconbeachtraining.co.uk/blog/prince2-directing-project-process-dp>

**NEW QUESTION 102**

- (Exam Topic 2)

How does the use of product descriptions support the 'focus on products' principle?

- A. By documenting the scope tolerance for the project
- B. By documenting the quality expected by the customer
- C. By documenting the costs for the product
- D. By documenting the delivery date for the product

**Answer:** B

**Explanation:**

Reference

[http://prince2.wiki/Focus\\_on\\_products](http://prince2.wiki/Focus_on_products)

**NEW QUESTION 106**

- (Exam Topic 2)

Which describes a risk effect?

- A. The uncertainty expressed as a negative or favourable occurrence
- B. The issue which is affecting the project and has resulted in a risk
- C. The impact(s) on the project objectives should the threat or opportunity occur
- D. The change in the status of a risk in response to actions taken to control it

**Answer:** C

**NEW QUESTION 111**

- (Exam Topic 2)

Identify the missing word(s) in the following sentence. PRINCE2 recommends three levels of [ ? ] to reflect the needs of the different levels of management involved in a project.

- A. Management strategies
- B. Plan
- C. Stakeholder interests
- D. Time-driven controls

**Answer:** B

**NEW QUESTION 112**

- (Exam Topic 2)

Which process provides information for the project board to review a completed stage and confirm continued business justification?

- A. Controlling a stage
- B. Closing a project
- C. Directing a project
- D. Managing a stage boundary

**Answer:** D

**Explanation:**

Reference <https://www.prince2.com/uk/prince2-processes>

**NEW QUESTION 114**

- (Exam Topic 2)

Which activity is part of the recommended risk management procedure?

- A. Allocating a budget to investigate issues
- B. Reviewing risk management practices to ensure that they are performing effectively
- C. Sending information to stakeholders about risks to the projects
- D. Resolving conflicts between the project and the programme board

**Answer:** B

**NEW QUESTION 116**

- (Exam Topic 2)

Which process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a project
- B. Managing a stage boundary
- C. Controlling a stage
- D. Starting up a project

**Answer:** C

**Explanation:**

Reference

<https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-p>

**NEW QUESTION 119**

- (Exam Topic 2)

How many tasks does the product-based planning technique describe?

- A. One
- B. Two
- C. Three
- D. Four

**Answer:** D

**NEW QUESTION 120**

- (Exam Topic 2)

What must be produced to meet the minimum requirements for applying the change theme?

- A. Documentation on the corrective action for an issue
- B. Details of the decisions taken on all issues
- C. Documentation on the version of each product
- D. Details of the status of all products being produced

**Answer:** B

**Explanation:**

Reference

[http://prince2.wiki/Themes#Change\\_Theme](http://prince2.wiki/Themes#Change_Theme)

**NEW QUESTION 123**

- (Exam Topic 2)

Where can people who join a project after initiation quickly and easily find information about how the project is being managed?

- A. Project brief
- B. Project initiation documentation
- C. Project mandate
- D. Project product description

**Answer:** B

**NEW QUESTION 124**

- (Exam Topic 2)

Which is one of the three levels of plan in PRINCE2?

- A. Benefits Review Plan
- B. Programme Plan
- C. Team Plan
- D. Project Brief

**Answer:** C

#### NEW QUESTION 129

- (Exam Topic 2)

Which of the following statements about customer's quality expectations and acceptance criteria are true?

- \* 1. Customer's quality expectations form a specific and precise list of measurable criteria that a project product should meet in order to be acceptable to key stakeholders.
- \* 2. Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer:** D

#### NEW QUESTION 132

- (Exam Topic 2)

Which is a benefit of using PRINCE2?

- A. It promotes consistency of project work and the ability to reuse project assets.
- B. It includes techniques for critical path analysis and earned value analysis
- C. It enables a project manager to be accountable for the success of a project
- D. It prevents any changes once the scope of a project has been agreed

**Answer:** A

#### NEW QUESTION 134

- (Exam Topic 2)

What is the first task of product-based planning?

- A. Produce the Initiation Stage Plan
- B. Write the Project Product Description
- C. Identify dependencies
- D. Create the product breakdown structure

**Answer:** B

#### NEW QUESTION 139

- (Exam Topic 2)

Which is part of quality control?

- A. Document the project's acceptance criteria in the Project Product Description
- B. Define the quality responsibilities of those involved in the production of the products
- C. Produce quality records to show that the planned quality activities have been carried out
- D. Maintain the corporate organization's quality management system

**Answer:** C

#### NEW QUESTION 140

- (Exam Topic 2)

Which is a purpose of the Risk theme?

- A. Establish a method for the implementation of continuous improvement during the project
- B. Identify, assess and control problems that have occurred
- C. Provide the Project Board with a time-driven control to capture all project risks
- D. Establish a cost-effective procedure to identify, assess and control risks

**Answer:** D

#### NEW QUESTION 143

- (Exam Topic 2)

Which control must be used as a minimum requirement for applying the 'progress' theme?

- A. A project plan
- B. Tolerances
- C. An Issue register
- D. Highlight reports

**Answer:** B

#### NEW QUESTION 148

- (Exam Topic 2)

What is performed as part of the recommended risk management procedure?

- A. A budget to investigate issues is allocated
- B. Risk management practices are reviewed to ensure that they are performed effectively
- C. Information about risks to the projects is sent to project stakeholders
- D. Conflicts between the project and the programme board are resolved

**Answer:** A

#### Explanation:

Reference

<https://www.greycampus.com/opencampus/prince-2-foundation/prince2-risk-management-procedure>

#### NEW QUESTION 153

- (Exam Topic 2)

Which report must be used to inform the project board of a predicted deviation from agreed stage limits?

- A. End stage report
- B. Checkpoint report
- C. Highlight report
- D. Exception report

**Answer:** D

#### NEW QUESTION 156

- (Exam Topic 2)

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [ ? ] and tailoring PRINCE2 to the project environment.

- A. activities
- B. processes
- C. products
- D. quality

**Answer:** B

#### Explanation:

Reference

<http://www.innolead.co.bw/index.php/inno-content/cid/27/prince2/>

#### NEW QUESTION 157

- (Exam Topic 2)

Which is an objective of the 'managing a product delivery' process?

- A. To ensure the business case is regularly reviewed
- B. To assess whether the stage products have been approved
- C. To deliver the planned specialist products within tolerance
- D. To request authorization to start the next stage

**Answer:** C

#### Explanation:

Reference

[http://prince2.wiki/Managing\\_Product\\_Delivery#Objective](http://prince2.wiki/Managing_Product_Delivery#Objective)

#### NEW QUESTION 162

- (Exam Topic 2)

Why can PRINCE2 be applied to any type of project?

- A. Because it provides the project manager with procedures for managing project risks and issues
- B. Because it allows each member of the project management team to fully understand their role and responsibilities
- C. Because it separates the management of the project from the specialist work needed to deliver the products
- D. Because it provides the project manager with a planning procedure to plan the project more effectively

**Answer:** B

#### Explanation:

Reference <https://www.prince2.com/uk/prince2-methodology>

#### NEW QUESTION 166

- (Exam Topic 2)

What is a supplier of a PRINCE2 project responsible for?

- A. Providing the project mandate

- B. Providing resources to deliver the project outputs
- C. Establishing the project's governance
- D. Realizing the benefits from the project

**Answer:** B

**Explanation:**

Reference  
<http://prince2.wikidot.com/senior-supplier>

**NEW QUESTION 170**

- (Exam Topic 2)

When is the 'managing a stage boundary' process used?

- A. Immediately after the project board has authorized the previous stage
- B. Immediately after the project board has authorized the next stage
- C. Near the end of each stage
- D. Near the end of delivery stages

**Answer:** D

**NEW QUESTION 174**

- (Exam Topic 2)

Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

- A. Risk category
- B. Risk description
- C. Risk response
- D. Risk status

**Answer:** C

**NEW QUESTION 178**

- (Exam Topic 2)

Which is a true statement about time-driven controls?

- A. Time-driven controls are used for monitoring the progress of Work Packages and management stages
- B. Time-driven controls take place when specific events happen
- C. Time-driven controls are produced at the end of a stage
- D. An Exception Report is a time-driven control

**Answer:** A

**NEW QUESTION 183**

- (Exam Topic 2)

During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

- A. End Stage Report
- B. Team Plan
- C. Work Package
- D. Project Plan

**Answer:** D

**NEW QUESTION 188**

- (Exam Topic 2)

Who is responsible for documenting any tailoring of the business case theme?

- A. Executive
- B. Business project assurance
- C. Project manager
- D. Corporate management

**Answer:** C

**NEW QUESTION 193**

- (Exam Topic 2)

Which is a minimum requirement for applying the quality theme?

- A. To define the project's approach to quality control
- B. To undertake independent audits of the project throughout the project
- C. To apply the recommended quality review technique
- D. To define the project's approach to quality assurance

**Answer:** A

#### NEW QUESTION 196

- (Exam Topic 2)

Which statement about project roles is CORRECT?

- A. The project organization must be defined using the roles and responsibilities in PRINCE2
- B. The project team structure defined in PRINCE2 must be used, but other roles may be added
- C. The project board roles defined in PRINCE2 must be used, but other roles can be defined as required
- D. Any role can be defined as required the responsibilities defined in PRINCE2 are fulfilled

**Answer:** C

#### NEW QUESTION 201

- (Exam Topic 2)

Which is a purpose of the 'identify the risks' step within the recommended risk management procedure?

- A. To identify responses to risks documented in the business case
- B. To identify information about the project environment and objectives
- C. To identify the roles to be involved in risk management activities
- D. To identify uncertainties that may impact on the delivery of the project objectives

**Answer:** D

#### Explanation:

Reference

[http://prince2.wiki/Risk#The\\_Risk\\_Management\\_Procedure](http://prince2.wiki/Risk#The_Risk_Management_Procedure)

#### NEW QUESTION 202

- (Exam Topic 2)

Which of the following statements about lines of authority and reporting are true?

- \* 1. The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.
- \* 2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer:** C

#### NEW QUESTION 205

- (Exam Topic 2)

Which process is used by the project board to respond to an exception report?

- A. Controlling a stage
- B. Managing a stage boundary
- C. Managing product delivery
- D. Directing a project

**Answer:** D

#### NEW QUESTION 210

- (Exam Topic 2)

How does the project plan help to support the 'manage by stages' principle?

- A. By identifying the customer's quality expectations
- B. By defining products to ensure they are fit for purpose
- C. By identifying the major control points and milestones
- D. By estimating the timescales and costs of the project

**Answer:** C

#### Explanation:

Reference

[http://prince2.wiki/Manage\\_by\\_stages](http://prince2.wiki/Manage_by_stages)

#### NEW QUESTION 212

- (Exam Topic 2)

What information should be recorded in the quality register?

- A. Planned activities to determine whether the products are fit for purpose
- B. Potential threats to the project's objectives and how they will be managed
- C. Lessons that the project will capture and use during the project
- D. Off-specifications that will occur during the project

**Answer:** C

**Explanation:**

Reference <https://mplaza.pm/prince2-quality-register-template/>

**NEW QUESTION 216**

- (Exam Topic 2)

Which is a purpose of the 'directing a project' process?

- A. To create and authorize the project mandate
- B. To ensure that work on products allocated to the team is authorized and agreed
- C. To control the day-to-day running of the project
- D. To delegate day-to-day management of the project to the project manager

**Answer: D**

**Explanation:**

Reference: <https://www.prince2primer.com/directing-a-project-in-prince2/>

**NEW QUESTION 220**

- (Exam Topic 2)

Identify the missing words in the following sentence. A purpose of the Plans theme is to [ ? ] the project's plans.

- A. define a coding system to provide a unique identifier for the products within
- B. summarize the results of the quality activities performed on
- C. provide a framework to design, develop and maintain
- D. define the project benefits to be achieved by each of

**Answer: C**

**NEW QUESTION 221**

- (Exam Topic 2)

Which is a purpose of the 'closing a project' process?

- A. To provide the project board with information to judge the success of a stage
- B. To confirm the project has nothing more to deliver
- C. To establish mechanisms to judge whether the project is still viable
- D. To establish mechanisms for forecasting project objectives

**Answer: B**

**Explanation:**

Reference  
[http://prince2.wiki/Closing\\_a\\_Project#Objective](http://prince2.wiki/Closing_a_Project#Objective)

**NEW QUESTION 226**

- (Exam Topic 2)

Which is a minimum requirement for applying the quality theme?

- A. To use lessons to inform quality planning
- B. To use the prescribed approach to quality management
- C. To use external quality standards for quality control
- D. To use user stories to inform the project product description

**Answer: B**

**Explanation:**

Reference  
<http://prince2.wiki/Quality>

**NEW QUESTION 227**

- (Exam Topic 2)

Which is a purpose of the Starting up a Project process?

- A. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
- B. Define the means of communication between the project and corporate or programme management
- C. Define the project controls
- D. Record any identified risks in the Risk Register

**Answer: A**

**NEW QUESTION 231**

- (Exam Topic 2)

If a project is part of a programme, which 'starting up a project' process activities are MOST likely to be reduced or eliminated?

- A. Appointing the project board and producing the project brief
- B. Planning the initiation stage and appointing the project manager
- C. Producing the additional role descriptions and validating the project product description
- D. Verifying the project approach and capturing previous lessons

**Answer:** A

**Explanation:**

Reference

[http://prince2.wiki/Starting\\_Up\\_a\\_Project#Activities](http://prince2.wiki/Starting_Up_a_Project#Activities)

#### NEW QUESTION 233

- (Exam Topic 2)

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

- A. Controlling a Stage
- B. Closing a Project
- C. Directing a Project
- D. Managing a Stage Boundary

**Answer:** D

#### NEW QUESTION 237

- (Exam Topic 2)

Which are purposes of the quality theme?

- \* 1. To implement continuous improvement during the project
- \* 2. To establish how the project will ensure that products created will be acceptable to key stakeholders
- \* 3. To ensure that the project is desirable and achievable
- \* 4. To identify, assess and control uncertainty

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer:** B

**Explanation:**

Reference <https://www.whatisprince2.net/prince2-theme-quality.php>

#### NEW QUESTION 242

- (Exam Topic 2)

Identify the missing words in the following sentence. A Project Manager agrees the [ ? ] with a Team Manager.

- A. project cost tolerance
- B. stage cost tolerance
- C. Work Package cost tolerance
- D. product cost tolerance

**Answer:** C

#### NEW QUESTION 245

- (Exam Topic 2)

Identify the missing word in the following sentence relating to one of the principles: A PRINCE2 project should have [?] defined for each project objective.

- A. themes
- B. principles
- C. processes
- D. tolerances

**Answer:** D

#### NEW QUESTION 246

- (Exam Topic 2)

In which process is the work to be done assigned to a team manager?

- A. Directing a project
- B. Managing a stage boundary
- C. Controlling a stage
- D. Managing product delivery

**Answer:** C

**Explanation:**

Reference:

[http://prince2.wiki/Controlling\\_a\\_Stage](http://prince2.wiki/Controlling_a_Stage)

#### NEW QUESTION 249

- (Exam Topic 2)

Why is a project brief produced?

- A. To act as a trigger for the 'starting up a project' process
- B. To record the how the project will communicate with its stakeholders
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the project board as a basis for reviewing the progress of a project

**Answer:** C

#### NEW QUESTION 252

- (Exam Topic 2)

Why is the 'initiating a project' process used?

- A. To decide which project approach is suitable for the project
- B. To fully understand how the project objectives will be achieved before committing significant resources
- C. To produce the required work packages
- D. To enable corporate or programme management to give authorization to deliver a project

**Answer:** B

#### Explanation:

Reference <https://www.whatisprince2.net/prince2-process-initiating-a-project.php>

#### NEW QUESTION 257

- (Exam Topic 2)

Where should decisions regarding the tailoring of the project be recorded?

- A. Project brief
- B. Project initiation documentation
- C. Project mandate
- D. Stage plan

**Answer:** D

#### NEW QUESTION 260

- (Exam Topic 2)

How is the tailoring approach defined for a project?

- A. The project board approves the approach
- B. The project board documents the approach
- C. Project assurance approves the approach
- D. Project assurance documents the approach

**Answer:** A

#### NEW QUESTION 263

- (Exam Topic 2)

Which are characteristics of stakeholders?

- \* 1. They are often affected by the project
- \* 2. They agree with every project objective
- \* 3. They are only/always external to the corporate organization
- \* 4. They typically interact with the project

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer:** D

#### Explanation:

Reference <https://www.prince2.com/blog/how-to-identify-stakeholders/>

#### NEW QUESTION 264

- (Exam Topic 2)

What is the project manager role responsible for?

- A. Approving the completion of each management stage
- B. Ensuring that the project produces the required products
- C. Defining the project-level tolerances
- D. Verifying that the project gives value for money

**Answer:**

B

**Explanation:**

Reference

[http://prince2.wiki/Project\\_Manager](http://prince2.wiki/Project_Manager)

**NEW QUESTION 269**

- (Exam Topic 2)

What theme estimates the cost of delivering the project?

- A. Business Case
- B. Change
- C. Plans
- D. Progress

**Answer:** C

**NEW QUESTION 272**

- (Exam Topic 2)

Which describes a time-driven control?

- A. The dates for the project's end stage assessment included in the project plan
- B. The expected frequency of progress reports specified in a work package
- C. The expected dates for planned checks of specialist products included in a stage plan
- D. The planned exception assessment meeting to authorize a requested exception plan

**Answer:** B

**NEW QUESTION 274**

- (Exam Topic 2)

What process provides information on a team's work to the project manager?

- A. Controlling a stage
- B. Directing a project
- C. Managing a stage boundary
- D. Managing product delivery

**Answer:** D

**NEW QUESTION 275**

- (Exam Topic 2)

Which is a purpose of a Project Brief?

- A. Enable the assembly of the project mandate
- B. Describe the reporting requirements of the various layers of management involved with the project
- C. Describe how changes to products will be controlled
- D. Provide a solid basis for the initiation of the project

**Answer:** D

**NEW QUESTION 279**

- (Exam Topic 2)

Why is it necessary to apply the 'defined roles and responsibilities' principle?

- A. Because the people involved in a project should know what is expected of them
- B. Because the project management team should be cross-functional
- C. Because the user and supplier interests should be involved on a need-to-know basis
- D. Because the project manager should represent all the stakeholders of the project

**Answer:** A

**NEW QUESTION 283**

- (Exam Topic 2)

What theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change
- C. Organization
- D. Quality

**Answer:** A

**NEW QUESTION 288**

- (Exam Topic 2)

Which is a minimum requirement for applying the plans theme?

- A. The project must have at least two management stages
- B. The team managers in the project must prepare team plans
- C. Scope tolerance must be prioritized using MoSCoW
- D. The project plan must be presented as a Gantt chart

**Answer:** B

**Explanation:**

Reference  
[http://prince2.wiki/Themes#Plans\\_Theme](http://prince2.wiki/Themes#Plans_Theme)

#### NEW QUESTION 293

- (Exam Topic 2)

Which is a purpose of the 'directing a project' process?

- A. To exercise overall control over the project
- B. To take corrective action to control risks and issues
- C. To do the minimum in order to decide whether the project is feasible
- D. To update the project plan before the next stage

**Answer:** A

**Explanation:**

Reference  
[http://prince2.wiki/Directing\\_a\\_Project#Purpose](http://prince2.wiki/Directing_a_Project#Purpose)

#### NEW QUESTION 297

- (Exam Topic 2)

What should be recorded in a quality register?

- \* 1. Activities to ensure the products are fit for purpose
- \* 2. Identified threats and opportunities
- \* 3. Problems and concerns to be managed informally
- \* 4. Roles responsible for reviewing the project's products

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer:** D

#### NEW QUESTION 302

- (Exam Topic 2)

To meet the minimum requirements for applying the progress theme, when must the business justification be reviewed?

- A. At the start of the project
- B. Throughout each stage
- C. When a change is raised
- D. In exception situations

**Answer:** B

**Explanation:**

Reference <https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/>

#### NEW QUESTION 303

- (Exam Topic 2)

Identify the missing word(s) in the following sentence.

The 'controlling a stage' process is used to manage and control each [ ? ] of a project.

- A. delivery step
- B. benefit
- C. delivery stage
- D. team plan

**Answer:** C

#### NEW QUESTION 306

- (Exam Topic 2)

Which is a purpose of the Quality theme?

- A. Establish how the project will ensure that all products created meet their requirements
- B. Establish quality assurance to maintain the quality management system
- C. Identify all the products of the project to ensure the scope has been adequately defined

D. Determine the communication needs of the organization's quality assurance function

**Answer:** A

#### NEW QUESTION 308

- (Exam Topic 1)

Which is an objective of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Provide management control and direction
- C. Control the day-to-day running of the project
- D. Provide accurate progress information to the Project Manager

**Answer:** B

#### NEW QUESTION 309

- (Exam Topic 1)

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a Project
- B. Managing a Stage Boundary
- C. Controlling a Stage
- D. Starting up a Project

**Answer:** C

#### NEW QUESTION 312

- (Exam Topic 1)

Which process is triggered towards the end of the final stage when all the assigned work has been completed?

- A. Managing a Stage Boundary
- B. Managing Product Delivery
- C. Closing a Project
- D. Controlling a Stage

**Answer:** C

#### NEW QUESTION 314

- (Exam Topic 1)

Which is a purpose of the Closing a Project process?

- A. Authorize the final stage of the project
- B. Confirm that all benefits defined in the Business Case have been achieved
- C. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved
- D. Delegate day-to-day management of the end of the project to the Project Manager

**Answer:** C

#### NEW QUESTION 315

- (Exam Topic 1)

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based
- B. Describe how to measure the performance of the project's products in operational use
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

**Answer:** A

#### NEW QUESTION 317

- (Exam Topic 1)

Which is an objective of the Closing a Project process?

- A. Prepare the plan for the next stage
- B. Assess any benefits that have already been realized
- C. Produce a Benefits Review Plan to identify what benefits are expected
- D. Check that all benefits are realized before closing a project

**Answer:** B

#### NEW QUESTION 320

- (Exam Topic 1)

What needs to be in place to ensure effective issue and change control?

- A. Configuration management system

- B. Manage by exception
- C. Quality planning
- D. Information needs for stakeholders

**Answer:** A

#### NEW QUESTION 323

- (Exam Topic 1)

Which process covers the work done by external suppliers who may NOT be using PRINCE2?

- A. Closing a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

**Answer:** C

#### NEW QUESTION 324

- (Exam Topic 1)

Which does the Executive need to ensure is in place before the project is initiated?

- A. All Work Packages are authorized
- B. An understanding of how the project will contribute to corporate objectives
- C. The Project Plan has been approved
- D. The Project Initiation Documentation is complete

**Answer:** B

#### NEW QUESTION 327

- (Exam Topic 1)

Identify the missing word in the following sentence. The guiding obligations and good practices which determine whether the project is genuinely being managed using PRINCE2 form the [ ? ] of the method.

- A. Principles
- B. Themes
- C. Processes
- D. Techniques

**Answer:** A

#### NEW QUESTION 332

- (Exam Topic 1)

Identify the missing words in the following sentence. A project is [ ? ] organization that is created for the purpose of delivering business products.

- A. a corporate
- B. a temporary
- C. an external
- D. a technical

**Answer:** B

#### NEW QUESTION 337

- (Exam Topic 1)

What process aims to ensure accurate progress information is provided to the Project Manager?

- A. Starting up a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

**Answer:** C

#### NEW QUESTION 338

- (Exam Topic 1)

Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

- A. Executive
- B. Senior User
- C. Senior Supplier
- D. Project Manager

**Answer:** B

#### NEW QUESTION 343

- (Exam Topic 1)

Which is a purpose of the Initiating a Project process?

- A. Decide if it is worthwhile to initiate a project
- B. Decide on the project approach
- C. Establish solid foundations for a project
- D. Identify the number of Work Packages required

**Answer:** C

#### NEW QUESTION 348

- (Exam Topic 1)

Which is a benefit of using PRINCE2?

- A. Is a method specifically designed for technical projects
- B. Provides for the efficient and economic use of management time
- C. Includes many of the proven planning techniques, such as critical path analysis
- D. Can be used to manage both projects and programmes

**Answer:** B

#### NEW QUESTION 353

- (Exam Topic 1)

Which is a purpose of the Controlling a Stage process?

- A. Assign work to be done and take corrective action to ensure that the stage remains within tolerance
- B. Provide a fixed reference point at which acceptance for the project product is confirmed
- C. Enable the Project Board to be provided with sufficient information to authorize the next stage
- D. Enable the organization to understand the work that needs to be done to deliver the project's products

**Answer:** A

#### NEW QUESTION 358

- (Exam Topic 1)

What is an off-specification?

- A. A new requirement
- B. A quality tolerance
- C. A type of issue
- D. A major risk

**Answer:** C

#### NEW QUESTION 362

- (Exam Topic 1)

Which characteristic distinguishes a project from regular business operations?

- A. Produces benefits
- B. Introduces business change
- C. Manages stakeholders
- D. Incurs cost

**Answer:** B

#### NEW QUESTION 363

- (Exam Topic 1)

Which is a purpose of the Managing Product Delivery process?

- A. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package
- B. Provide a controlled link between the Project Manager and the Team Manager(s)
- C. Enable the Project Board to request updates to the current Team Plan
- D. Establish solid foundations for the project

**Answer:** B

#### NEW QUESTION 368

- (Exam Topic 1)

Which is a typical core activity within configuration management?

- A. Issue management
- B. Quality inspection
- C. Identification
- D. Preparation

**Answer:** C

**NEW QUESTION 373**

- (Exam Topic 1)

Which is a purpose of the Directing a Project process?

- A. Provide the information required to confirm if it is worthwhile to initiate a project
- B. Enable overall control of a project to be exercised by the Project Board
- C. Establish the level of control required by the Project Board after initiation.
- D. Provide sufficient information so that the current stage can be reviewed and the next Stage Plan approved

**Answer:** B

**NEW QUESTION 376**

- (Exam Topic 1)

Which aspect of project performance must be managed to ensure the project's products are fit for purpose?

- A. Benefits
- B. Quality
- C. Risk
- D. Scope

**Answer:** B

**NEW QUESTION 377**

- (Exam Topic 1)

Which is NOT a purpose of the Organization theme?

- A. Define a project management team structure
- B. Define the level of tolerance for each level of the project management team
- C. Define the Project Board's responsibility for directing the project
- D. Define which role is accountable for the project's success

**Answer:** B

**NEW QUESTION 379**

- (Exam Topic 1)

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

- A. Directing a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Managing Product Delivery

**Answer:** B

**NEW QUESTION 381**

- (Exam Topic 1)

Which two roles are linked by the Managing Product Delivery process?

- A. Corporate or programme management and Project Board
- B. Project Board and Project Manager
- C. Project Manager and Team Manager
- D. Team Manager and external supplier

**Answer:** C

**NEW QUESTION 382**

- (Exam Topic 1)

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

- A. Off-specifications
- B. Follow-on action recommendations
- C. Issue Register
- D. Risk Register

**Answer:** B

**NEW QUESTION 386**

- (Exam Topic 1)

Which is NOT included in the PRINCE2 definition of a project?

- A. A project is a temporary organization
- B. A project's purpose is to deliver one or more business products
- C. A project is part of 'business as usual'
- D. A project is based on an agreed Business Case

**Answer:** C

**NEW QUESTION 390**

- (Exam Topic 1)

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

**Answer: B**

**NEW QUESTION 391**

- (Exam Topic 1)

Which is NOT one of the PRINCE2 integrated elements?

- A. Tailoring PRINCE2 to the project environment
- B. The processes
- C. The products
- D. The themes

**Answer: C**

**NEW QUESTION 394**

- (Exam Topic 1)

Which is a purpose of the Controlling a Stage process?

- A. Produce a Team Plan for the work to be assigned to a Team Manager
- B. Select and implement actions that will resolve deviations from a plan within tolerance
- C. Obtain approvals for products delivered in a Work Package
- D. Update a Project Plan to incorporate the actuals from a Stage Plan

**Answer: B**

**NEW QUESTION 399**

- (Exam Topic 1)

Which is an objective of the Closing a Project process?

- A. Review and approve the plan for project closure
- B. Review the performance of the project against its baseline
- C. Perform any post-project reviews
- D. Create a Benefits Review Plan

**Answer: B**

**NEW QUESTION 402**

- (Exam Topic 1)

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

- A. Raise a request for change
- B. Raise an off-specification
- C. Write an Exception Report
- D. Amend the Work Package

**Answer: B**

**NEW QUESTION 405**

- (Exam Topic 1)

Who should act as the communication channel between a project and corporate or programme management?

- A. Project Board
- B. Project Assurance
- C. Project Manager
- D. Project Support

**Answer: A**

**NEW QUESTION 406**

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